Swartland Municipality

Final 2019/2022 IDP and Final Multi Year Capital and Operating Budget 2019/2022.

SAKE VIR BESPREKING

Algemene Informasie

7.3 Tweede Hersiening van die 2019-2022 GOP & Areaplanne.

7.4 Meerjarige Kapitaal- en Bedryfsbegroting vir 2019 tot 2021/22 & Verwante Beleide, Verordeninge, Eiendomsbelasting, Tariewe en ander Heffings.

Tijmen van Essen

Executive Mayor

30 May 2019

MATTERS FOR CONSIDERATION

General Information

7.3 Second Revision of the 2019-2022 IDP & Area plans.

7.4 Multi year Capital- and Operating budgets for 2019 to 2021/22 & Related Policies, By-Laws, Property Rates, Tariffs, and other Charges.

Core Components of Success:

A quote by Lao Tzu

**"Life is a series of natural and spontaneous changes.
Don't resist them—that only creates sorrow.
Let reality be reality.
Let things flow naturally forward in whatever way they like."**

You (and We) must be willing to take risks, whether big or small.

A quote out of David J. Schwartz bestselling book: "The Magic of Thinking Big"

**"Those who believe they can move mountains, do.
Those who believe they can't, cannot.
Belief triggers the power to do."**

Moreover, I invite you to think big and act big, to gain the greater rewards in your life,
<u>and in the continued existence of Swartland municipality</u>

Some of our bigger capital projects completed

- New sewerage works for Malmesbury - **±R115 million**
- New Riebeek Valley sewerage works - **±R76 million**
- Riebeek West reservoir (1.5 Ml) - **R3.5 million**
- Abbotsdale reservoir (1.5 Ml) - **R2.7 million**
- Chatsworth reservoir (1.8 Ml) - **R3.5 million**
- Abbotsdale library - **R5.0 million**
- Replaced 4052 conventional discharge type street lights with LED technology - **R14 million** (grant funding). Annual saving of **R1.8 million**
- 7100 houses built between 1997 and 2018 – **R263 million**
- Upgrading of 5th Avenue Chatsworth - **R8.8 million**

New Riebeek Valley sewage works
Total costs ± R 76 Million

Completed in 2012 to handle all the new town extensions

New sewage works in Malmesbury # Total cost ± R 115 Million

Membrane after 7 years of hard work (2012 to 2019)

SWARTLAND – ROADS RESEAL & BUILDING

SANRAL - UPGRADING OF THE N7

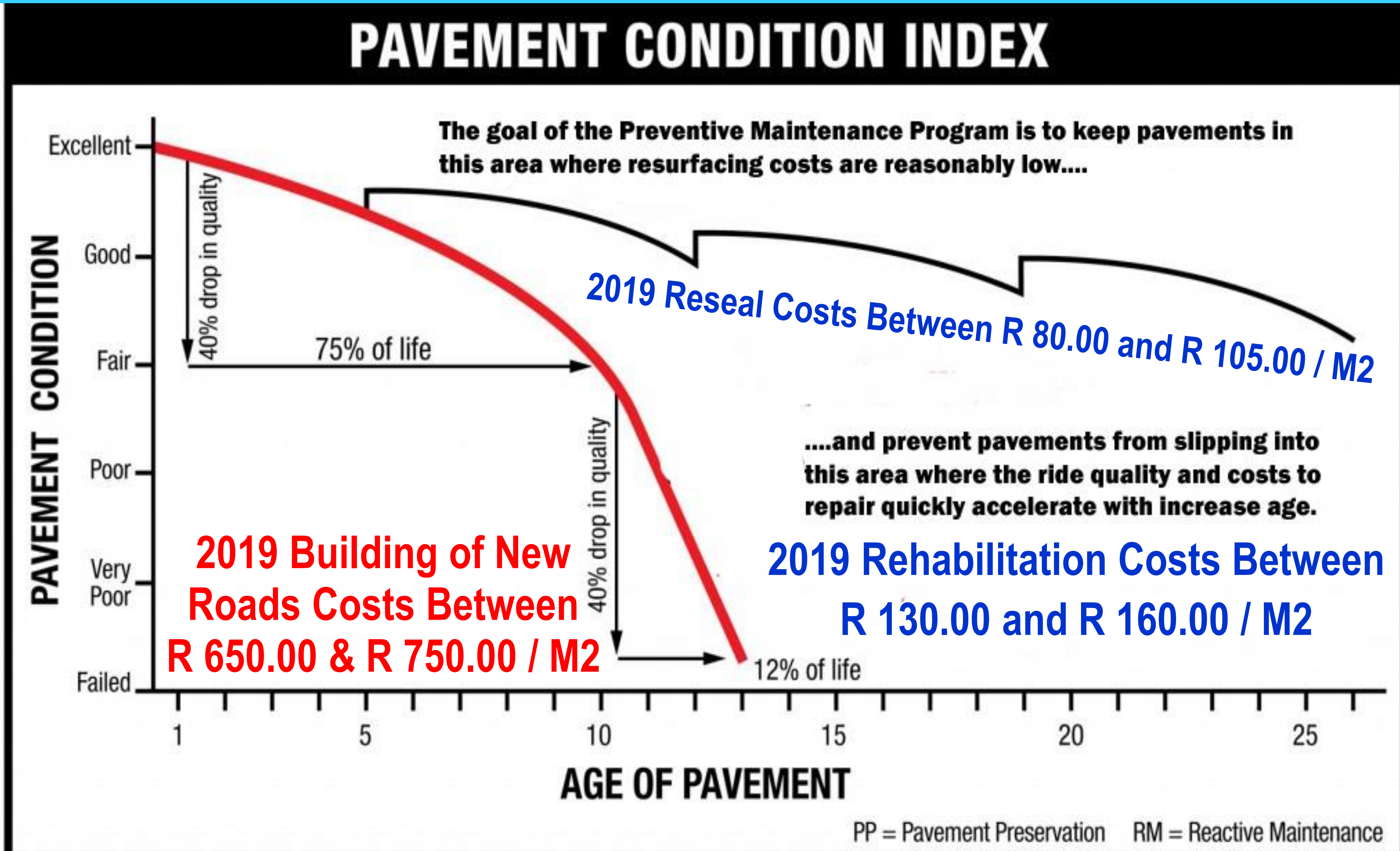
THE BIGGEST GAME CHANGER IN THE EXISTANCE OF SWARTLAND

SWARTLAND ROADS MAINTENANCE

- On average **44 500 m² / year**
- Annual backlog of **120 000 m²**
- Average spending on roads resurfacing over the past 9 years have been **R4.37 million per year**
- **Total backlog in resurfacing R160 million**

- **300 km** surfaced roads or 1 976 974 m²
- Total asset value = **R 592 823 697.00**
- Maintenance requirements
  - Reseal every 12 years
  - 165 000 m² / year
  - **Cost of R15 675 000 / year**

PREVETATIVE MAINTENANCE

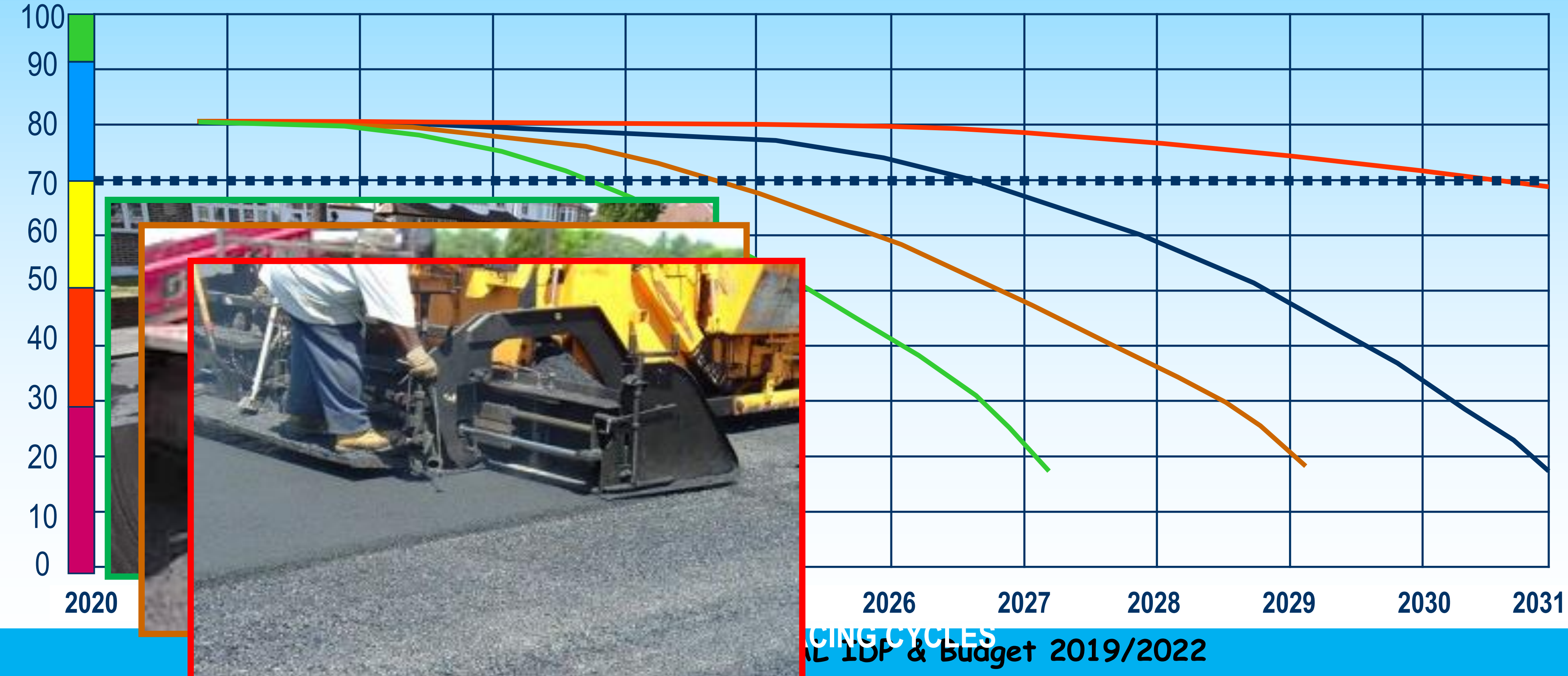


BITUMINEUSE-PAAIE # ASPHALT ROADS

Verskillende herseël maniere in jare # Different resealing ways in years

	Surfacing	Expected life (Years)	Everage life (Years)	Cost (R/m²)
	Asphalt	9 - 15	12	105.20
	Slurry (Fine)	2 - 5	4	71.00
	13.2mm Single Seal	6 - 8	7	64.50
	9.5mm Single Seal	4 - 6	5	54.10

EXPECTED LIFE OF VARIOUS SURFACINGS AND ASSUMPTIONS MADE



ROAD RESEAL & BUILDING PROGRAM SET UP IN 2010 & REVISED 2019/20

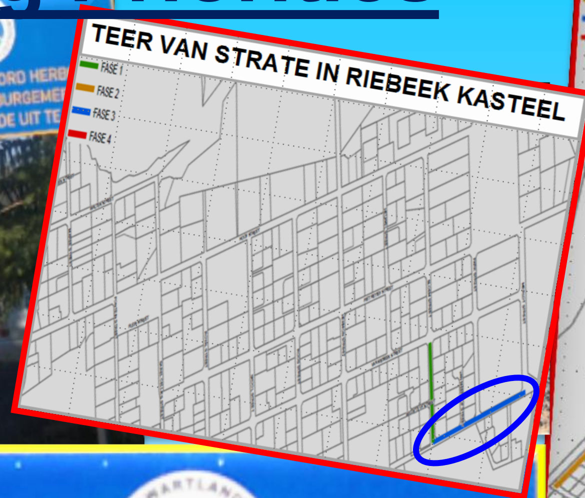
2019 to 2022
Sport R 9 248 749

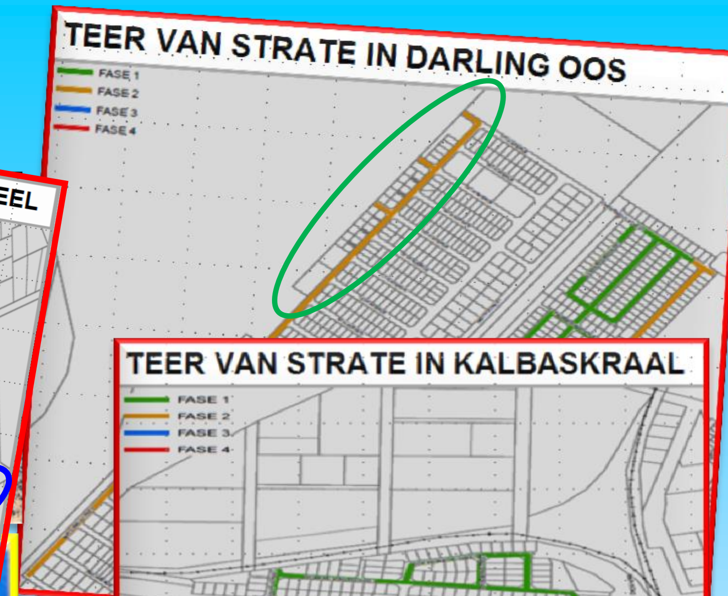
RESEAL AND BUILDING OF ROADS ON THE NEXT 5 YEARS			
YEAR	RESEAL	BUILD & TAR ROADS	
2010/2011		R 11 400 000.00	PHASE 1
2011/2012	R 7 500 000.00		
2012/2013		R 11 750 000.00	PHASE 2
2013/2014	R 7 000 000.00		
2014/2015	R 9 000 000.00	R 800 000.00	PHASE 3
2015/2016		R 18 310 000.00	
2016/2017	R 10 000 000.00	R 6 000 000.00	
2017/2018	R 11 000 000.00		
2018/2019	R 14 000 000.00		
2019/2020	R 15 000 000.00	R 1 000 000.00	PHASE 4 ± 9.00 KM
2020/2021	R 20 000 000.00	R 15 000 000.00	
2021/2022	R 25 000 000.00	R 10 000 000.00	
2022/2023		R 10 000 000.00	
TOTAL	R118 500 000.00	R 84 260 000.00	

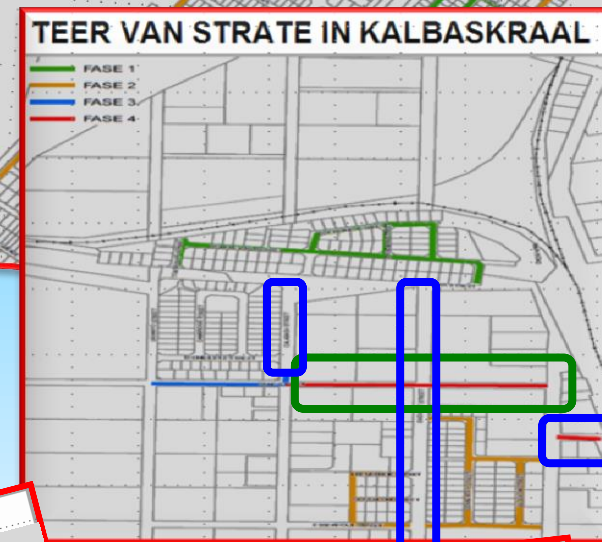
Total R 86 Million in 3 Year

2019/20 RESEALING OF ROADS	
TOWN	**ESTIMATE**
KORINGBERG	R 226 000
MOORREESBURG	R 2 912 000
RIEBEEK KASTEEL	R 902 000
DARLING	R 1 746 000
YZERFONTEIN	R 1 778 000
RIEBEEK WES	R 891 000
MALMESBURY	R 6 545 000
GRAND TOTAL	**R 15 000 000**

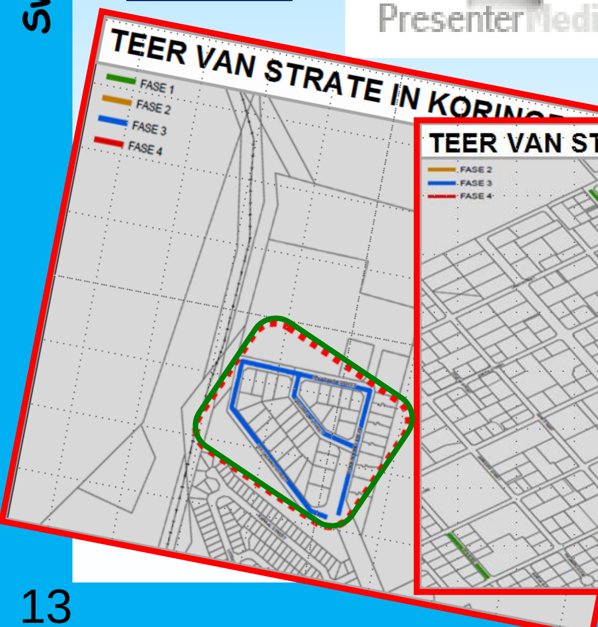
Street Building Priorities

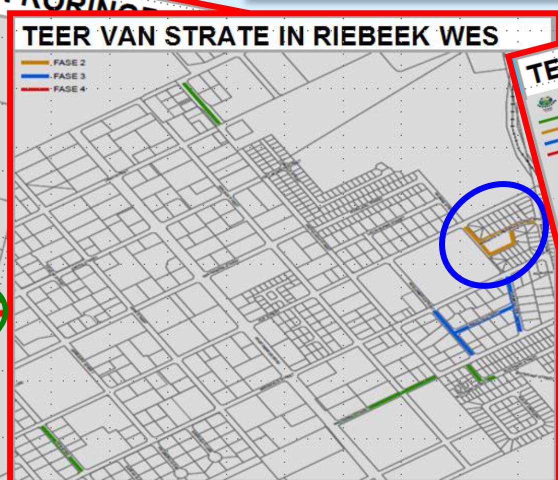


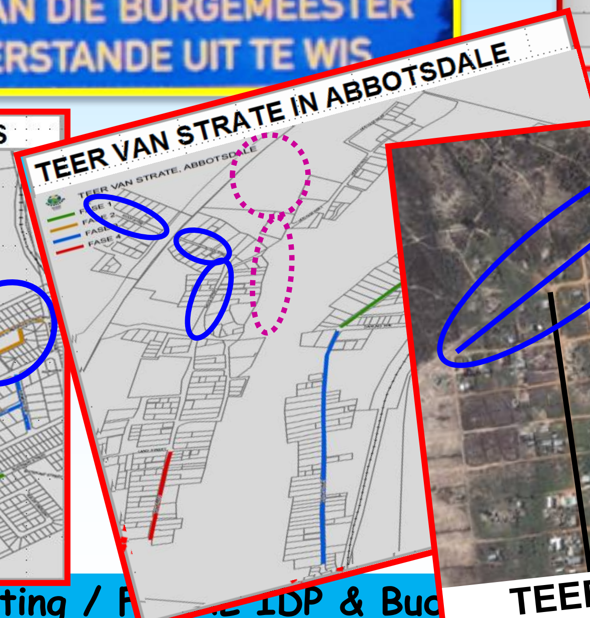


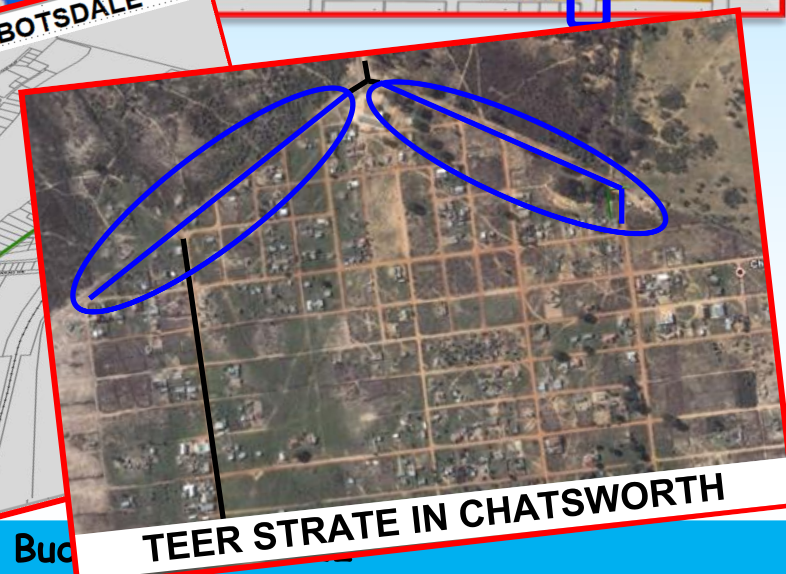


2016/ 2021









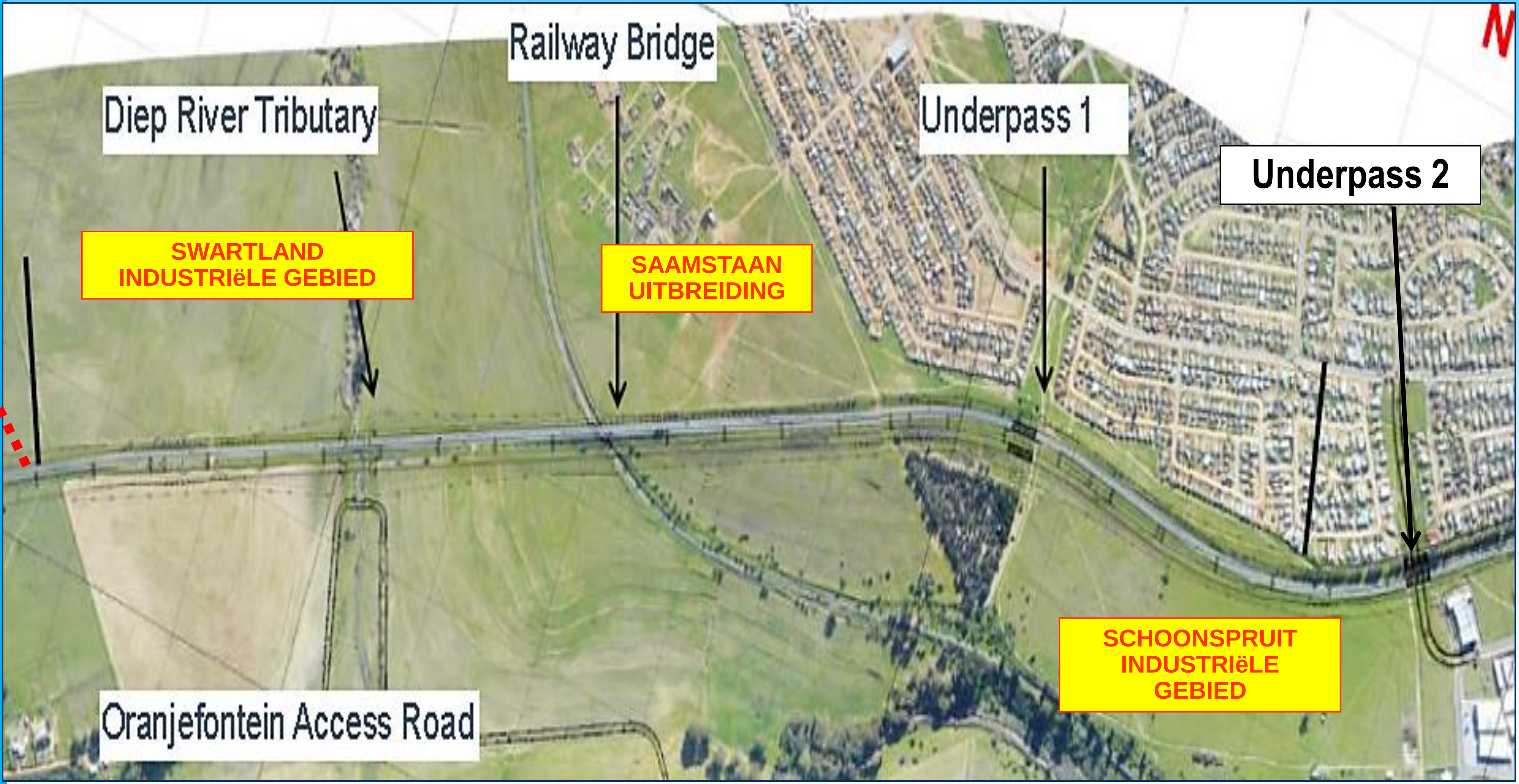
Street Building Priorities Planning 2019/2020 Building 2020/2021

Street building as part of the Hoop Housing Project

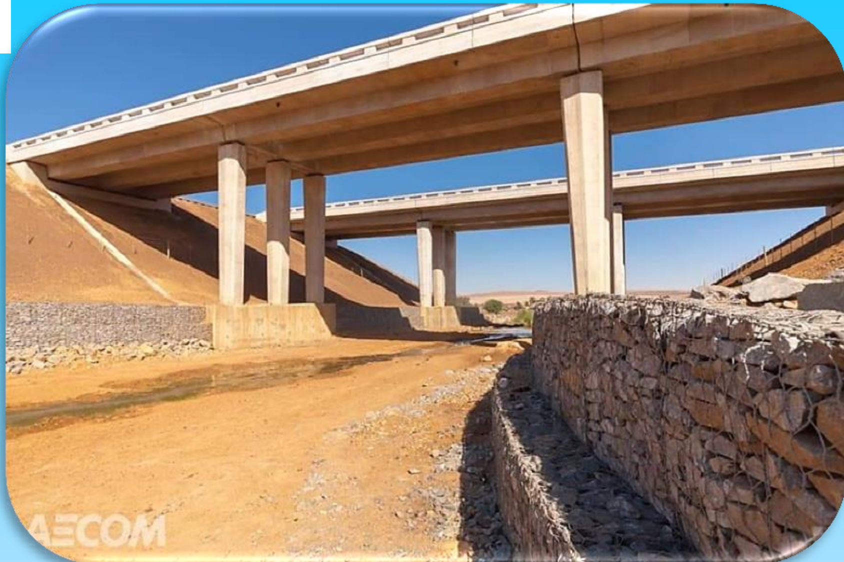
Dorp	Straat	Begin	Einde	Lengte (m)	Beraming
Malmesbury	Holomisa	Gravel/Tar	Masiphumelele	165	R 635 250.00
	Ekuthuleni	Holomisa	Cul De Sac	140	R 539 000.00
Riebeek Kasteel	Kloof	Bloem	Prov Road	205	R 789 250.00
Riebeek Wes	Adamse	Hof	Merinhof	190	R 731 500.00
	Merinhof	Solomonse	Adamse	140	R 539 000.00
Abbotsdale	Skool	Darling Way	Hoog	320	R 1 232 000.00
	Kloof	Hoog	(N7 Underpass)	275	R 1 058 750.00
	Kloof	(N7 Underpass)	Abbotsdale 18	335	R 1 289 750.00
Kalbaskraal	Kalbaskraal 16	Prov Road	Cul De Sac	60	R 231 000.00
	Eikehout	Prov Road	(Sport Ingang)	470	R 1 809 500.00
Chatsworth	Radnor	Prov Road	Agste Laan	980	R 4 473 700.00
	Cemetery	Prov Road	Mountain View	450	R 2 054 250.00
	Eerste Laan	Cemetery	Mountain View	100	R 385 000.00
	Kostes is R 4 116 960 per kilometer			3 830	R 15 767 950.00

N7 - SECTION 1C – Stage 1: BETWEEN ABBOTSDALE (KM48.6) TO VOORTREKKER ROAD (KM52.27)

R 506 Million # 11/07/2018 (28/02/2019)



DIEP RIVER TRIBUTARY



UNDERPASS 1

UNDERPASS 2

DARLING ROAD / BOKOMO ROAD

SWARTLAND SPORT FACILITIES + RSEP/VPUU PROJECTS & SWARTLAND INDOOR / OUTDOOR SPORTCENTRUM

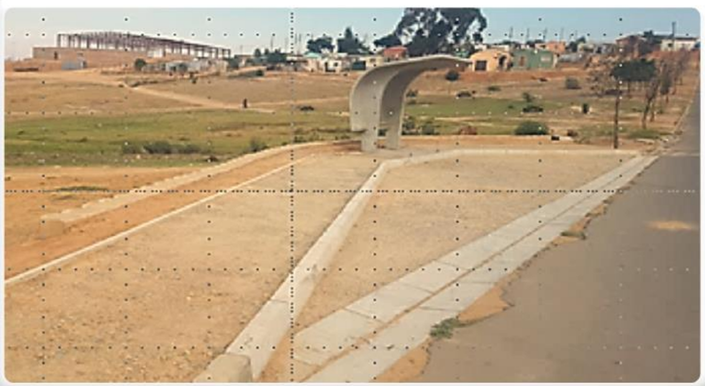
Swartland Sport Grounds (Priority list)

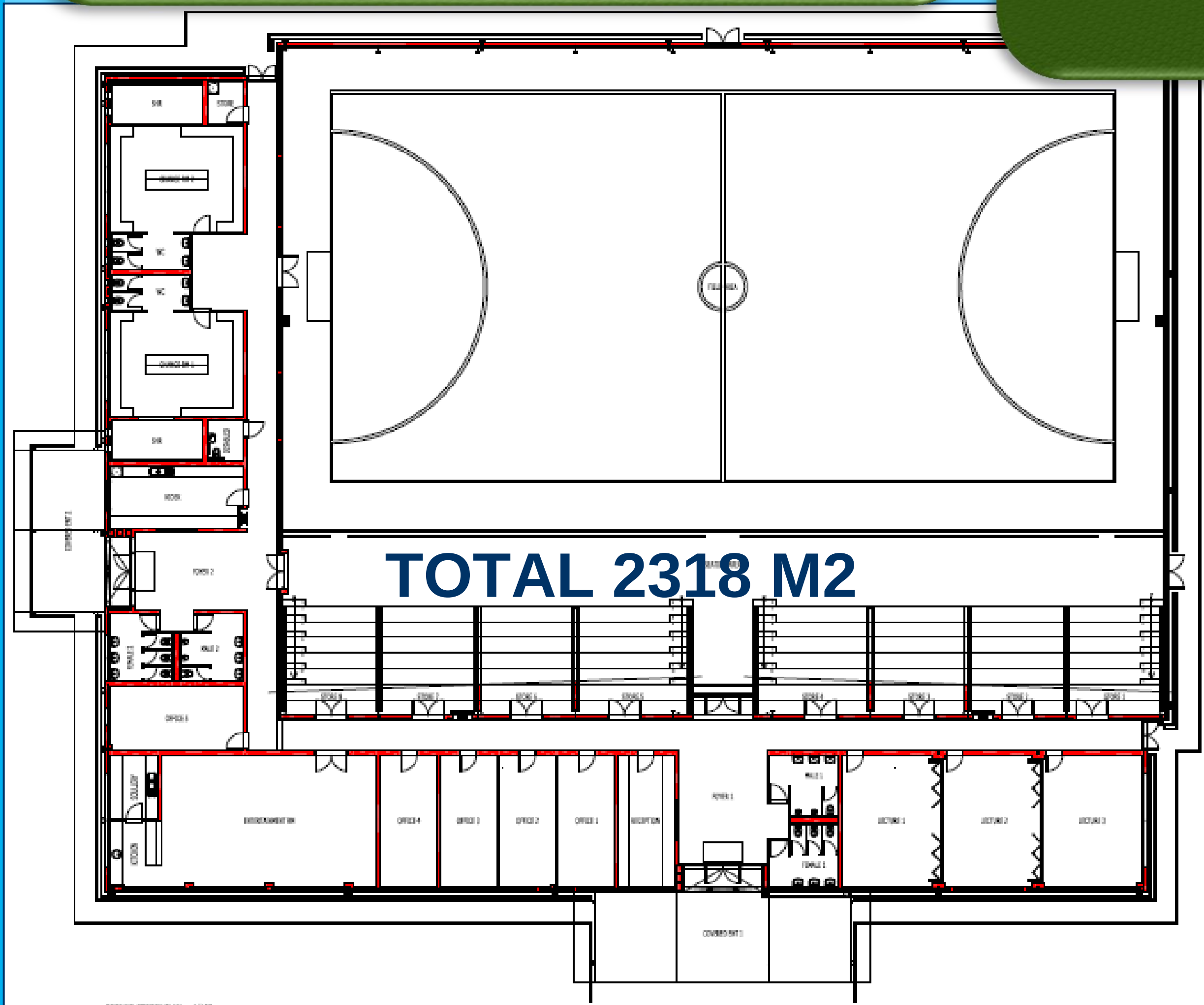
2019 to 2022
Sport R 9 248 749

Swartland Munisipaliteit 30/05/2019

	SWARTLAND MUNISIPALE SPORTGRONDE # 2015/10/19 VIR 2019 tot 2022 PRIORITEIT VOLGORDE VAN VELDE					Ledetal 60% Toeskouers 40%	Verdubbel waar geen velde is nie	Regstelling tot 100%	Finale prioriteit
	SPORTKLUB PER DORP / DORPSGEBIED	Ledetal	%	Toeskouers	%	%	%	%	
1	WESBANK SPORTGRONDE (top dressing op "C")	631	25.16%	4400	31.46%	27.68%	27.68%	25.47%	1
2	DARLING - GABRIEL PHARAOH SPORTGRONDE	238	9.49%	2250	16.09%	12.13%	12.13%	11.16%	2
3	ABBOTSDALE SPORTGRONDE (top dressing)	116	4.63%	1625	11.62%	7.42%	7.42%	6.83%	5
4	(M/BURG) GENE LOUW SPORTGRONDE	230	9.17%	660	4.72%	7.39%	7.39%	6.80%	6
5	(BLOUES) DIEPRIVIER SPORTGRONDE	193	7.70%	750	5.36%	6.76%	6.76%	6.22%	7
6	ILINGE LETHU SPORTGRONDE (Sokker velde)	210	8.37%	550	3.93%	6.60%	6.60%	6.07%	8
7	RIEBEEK KASTEEL SPORTGRONDE (top dressing)	150	5.98%	900	6.44%	6.16%	6.16%	5.67%	9
8	KALBASKRAAL SPORTGRONDE (Lotto 2015/16)	155	6.18%	550	3.93%	5.28%	5.28%	4.86%	10
9	(M/BURG) ROSENHOF SPORTGRONDE	125	4.98%	750	5.36%	5.14%	5.14%	4.72%	11
10	CHATSWORTH SPORTGRONDE (geen veld)	150	5.98%	475	3.40%	4.95%	9.89%	9.10%	3
11	RIVERLANDS SPORTGRONDE* (geen veld)	115	4.59%	350	2.50%	3.75%	7.50%	6.90%	4
12	RIEBEEK-WES SPORTGRONDE (saal)	105	4.19%	425	3.04%	3.73%	3.73%	3.43%	12
13	KORINGBERG SPORTGRONDE	90	3.59%	300	2.15%	3.01%	3.01%	2.77%	13
		2508	100.00%	13985	100.00%	100.00%	108.70%	100.00%	

RSEP PROJECTS IN M/BURY WEST 2017/19





Promoting Life Skills through Sport: SWARTLAND COMMUNITY INDOOR & OUTDOOR SPORT CENTRE, PLOT 9206, ALFASTREET, MALMESBURY WEST FOR HOPE THROUGH ACTION SA

OPENING OF THE SWARTLAND SPORT CENTRE

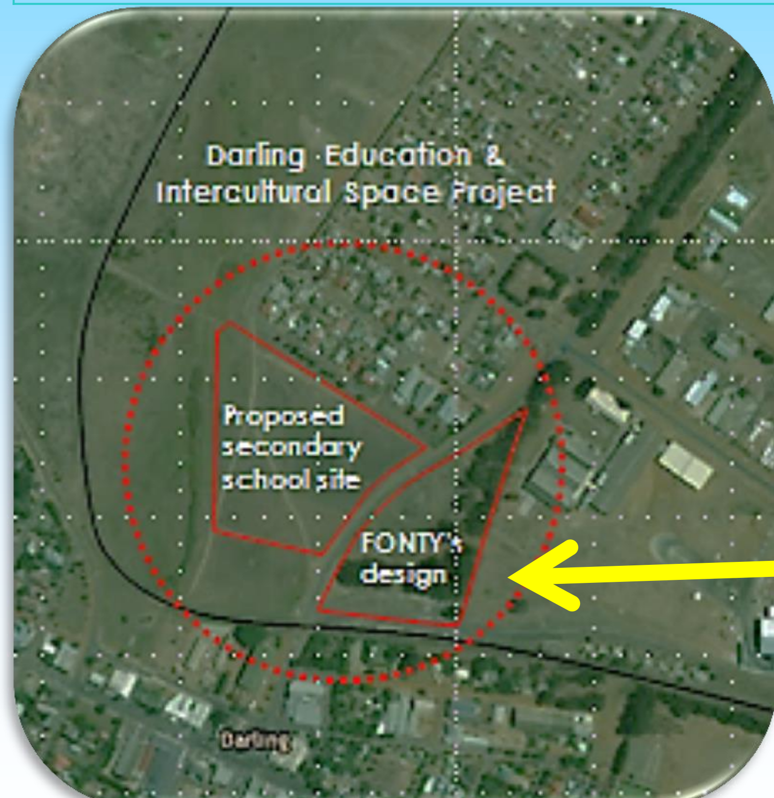
SWARTLAND SPORT CENTRE – OPENING 17/05/2019

Project aim

Using sports and schooling we will be working with children with mental health and developmental disabilities in South Africa to improve their quality of life.

Darling Intercultural Space Project: Design

	RSEP FUNDING	Approved Funding
FINANCIAL YEAR	**AMOUNT**	
2019/2020	R1 500 000	R2 500 000
2020/2021	R2 000 000	
TOTAL	**R3 500 000**	**R5 000 000**



Swartland Munisipaliteit 30/05/2019

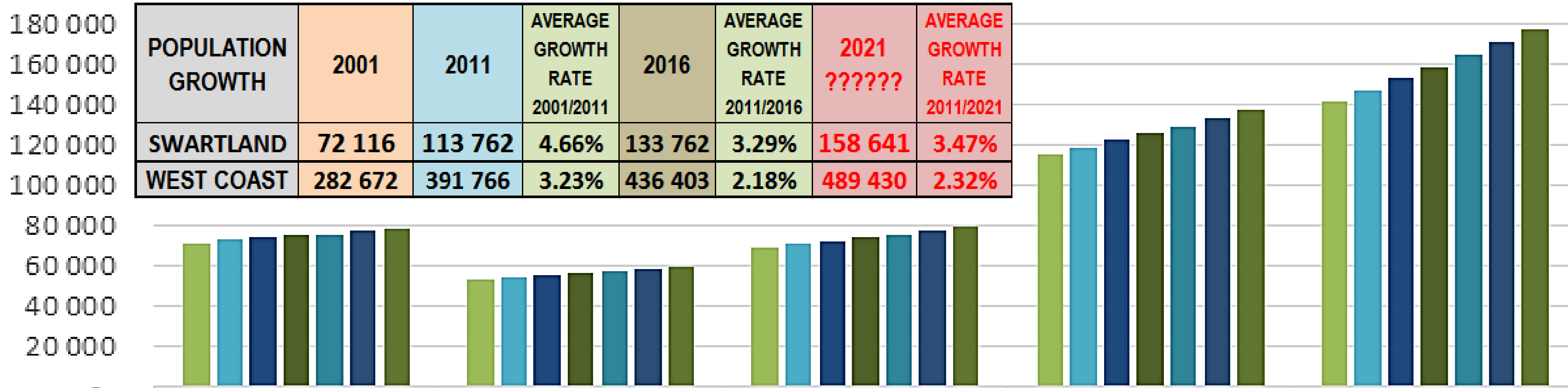
SWARTLAND: POPULATION GROWTH, HOUSES AND SERVICE SITES CURRENT & FUTURE PROJECTS

POPULATION GROWTH 2018 TO 2024

Swartland Munisipaliteit 30/05/2019

This growth for Swartland Municipality for the 2018 to 2024 period is well above the West Coast District's 2.8 per cent and the highest of all municipalities in the Province

POPULATION GROWTH	2001	2011	AVERAGE GROWTH RATE 2001/2011	2016	AVERAGE GROWTH RATE 2011/2016	2021 ??????	AVERAGE GROWTH RATE 2011/2021
SWARTLAND	72 116	113 762	4.66%	133 762	3.29%	158 641	3.47%
WEST COAST	282 672	391 766	3.23%	436 403	2.18%	489 430	2.32%



	Matzikama	Cederberg	Bergrivier	Saldanha Bay	Swartland
2018	71 403	53 451	69 077	115 269	141 411
2019	72 574	54 424	70 772	118 809	147 111
2020	73 668	55 344	72 424	122 317	152 846
2021	74 698	56 222	74 046	125 813	158 641
2022	75 678	57 068	75 650	129 320	164 525
2023	76 854	58 067	77 485	133 263	171 043
2024	77 926	58 994	79 252	137 134	177 553

HOUSING DEMAND DATABASE / WAGLYS THE REALITY

Swartland Munisipaliteit 30/05/2019

SUBURB	TOTAL
ABBOTSDALE	903
CHATSWORTH	671
DARLING	2054
ILLINGE LETHU	3128
KALBASKRAAL	533
KORINGBERG	191
MALMESBURY	3495
MOORREESBURG	1397
OTHER MUNICIPAL AREA	65
RIEBEEK-KASTEEL	1170
RIEBEEK-WES	762
RIVERLANDS	230
YZERFONTEIN	8
Grand Total	**14607**

SERVICED SITES & PHP HOUSING IN POLA PARK

PROJECT NAME	HOUSES BUILD	SERVICE SITES	PROJECT VALUE	DATE COMPLETED	CURRENT & FUTURE	FINANCIAL YEAR
Darling	783		R 13 506 750.00	1997		
Abbotsdale	296		R 5 002 500.00	1998		
Riebeek-Kasteel	160		R 2 665 125.00	1999		
Riebeek - Wes	169		R 2 821 525.00	1998	(IRDP) 244	2018/19
Kalbaskraal	189		R 3 260 250.00	1999		
Saamstaan 1	222		R 3 829 500.00	1999		
Ilinge Lethu 1	493		R 4 252 125.00	1999		
Riverlands	226		R 3 898 500.00	1999		
Riverlands 36 – (Service Sites)	-----	36	R 559 400.00	1999		
Saamstaan 2 & Ilinge Lethu 2	1553		R 28 342 325.00	Nov. 2002		
De Hoop Phase 1					(IRDP) 735	2020/21
De Hoop Phase 2 & 3					(IRDP) 1265	± 2021/24
Moorreesburg	813		R 14 952 300.00	Mei 2003	(IRDP) 500	± 2024/26??
Koringberg	143		R 2 599 000.00	Des. 2003		
Sibanye (Service Sites)	-----	82	R 330 000.00	2004	(UISP) 130	2019/20
Klippiesdal	17		R 293 250.00	2006		
Kalbaskraal	83		R 3 895 356.00	Apr-07	(UISP) 130	± 2019/20
Riebeek - Kasteel	352		R 14 935 501.00	Apr-07	(UISP) 435	2019/20
Pholla Park (Service Sites)	-----	245	R 5 209 193.00	2007		
Darling	540		R 42 686 394.00	Feb.2010	(IRDP) ??	± 2027/29??
Chatsworth 368	368		R 38 233 731.00	Aug-11	(UISP) 130	2019/20/21
Wesbank Rectification	64		R 2 171 092.00	Jun-13		
Abbotsdale phase 2	392		R 52 000 000.00	Aug. 2013	(SEF & GAP)	2019/20
Phola Park 2 & 3 (service sites	-----	602	R 32 500 000.00	Jun-16		
Phola Park Phase 1 PHP	237		R 23 491 809.00	Jun-17		
Phola Park 4 (service sites)	------	129	R 7 926 927.00	March 2017		
GRAND TOTAL'S	7100		R 262 837 033.00	*(houses build)*		
	Total	1094	R 46 525 520.00	*(Service sites)*		
			R 309 362 553.00			

Project Cost ± R 320 Million

BACKGROUND : HOUSES AND SERVICE SITES COMPLETED

IRDP & FLISP HOUSING IN ABBOTSDALE

Current & Future Projects

Town	Total	Financial Year/Comments
Riebeek Wes	244	2018/19
Kalbaskraal UISP	130	2019/20
Kalbaskraal IRDP	250	Future
Abbotsdale (SEF)		2019/20
Abbotsdale (GAP)	56	In process
Riebeek Kasteel UISP	435	2019/20
Riebeek Kasteel IRDP	300	Future
Moorreesburg Sibanye UISP	130	2019/20
Moorreesburg IRDP	500	Future
Chatsworth UISP	130	2019/20/21
Malmesbury De Hoop Phase 1 Malmesbury De Hoop Phase 2&3	735 1265	R 320 Mil 2020/21 2021/23

2018/19/20 Construction of Wesbank / De Hoop Water Reservoir R 11 874 320.00

Swartland 2017 to 2020: Replacement & Upgrade of Water Networks R 11 059 923.00

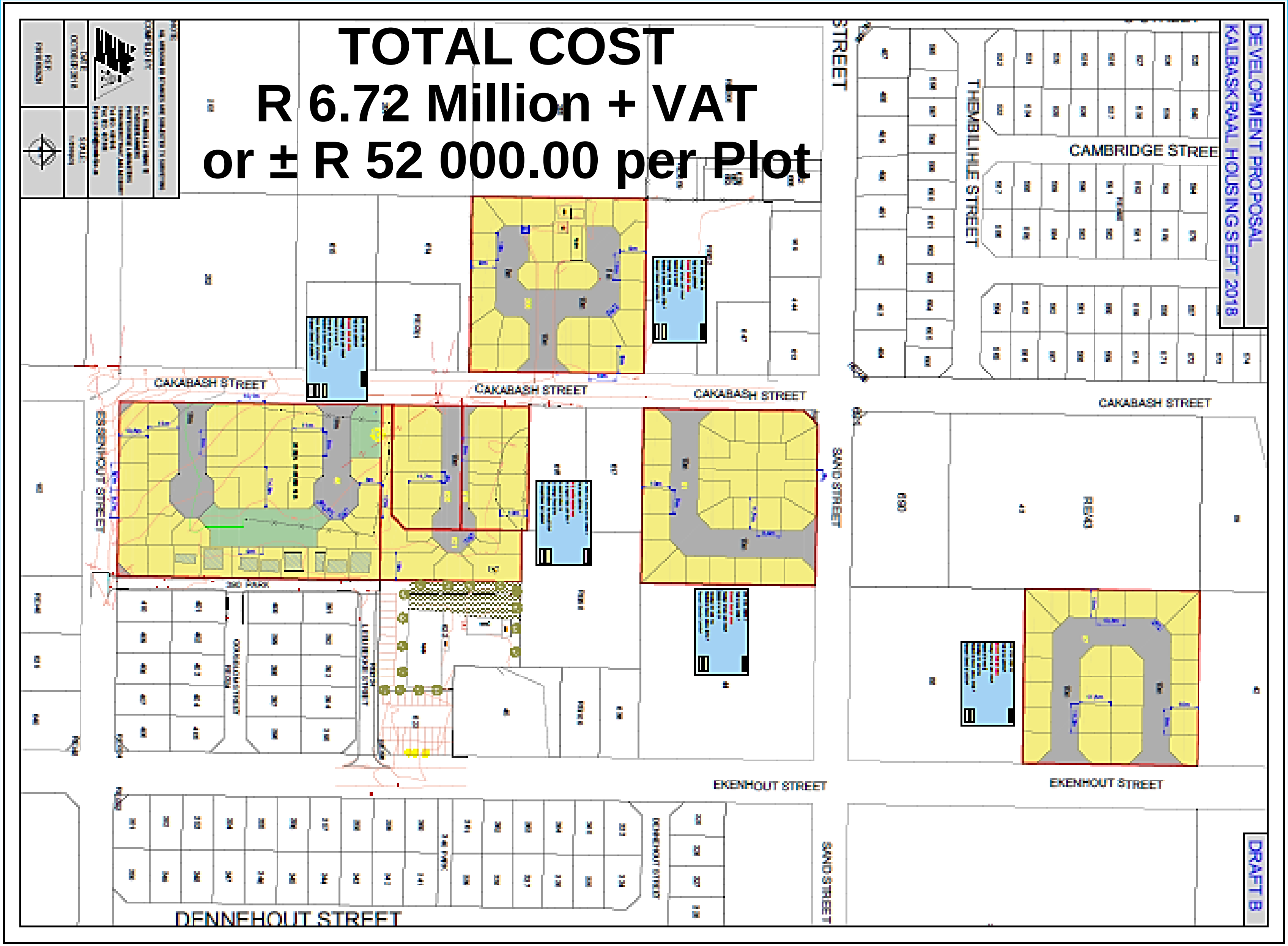
Start building the Saamstaan / De Hoop Sewer line in 2017/18 with completion in 2019/20. (Total cost R 17 462 006.00)

- **3 750 m**
- **500 mm pipe dia**
- **Pump station**

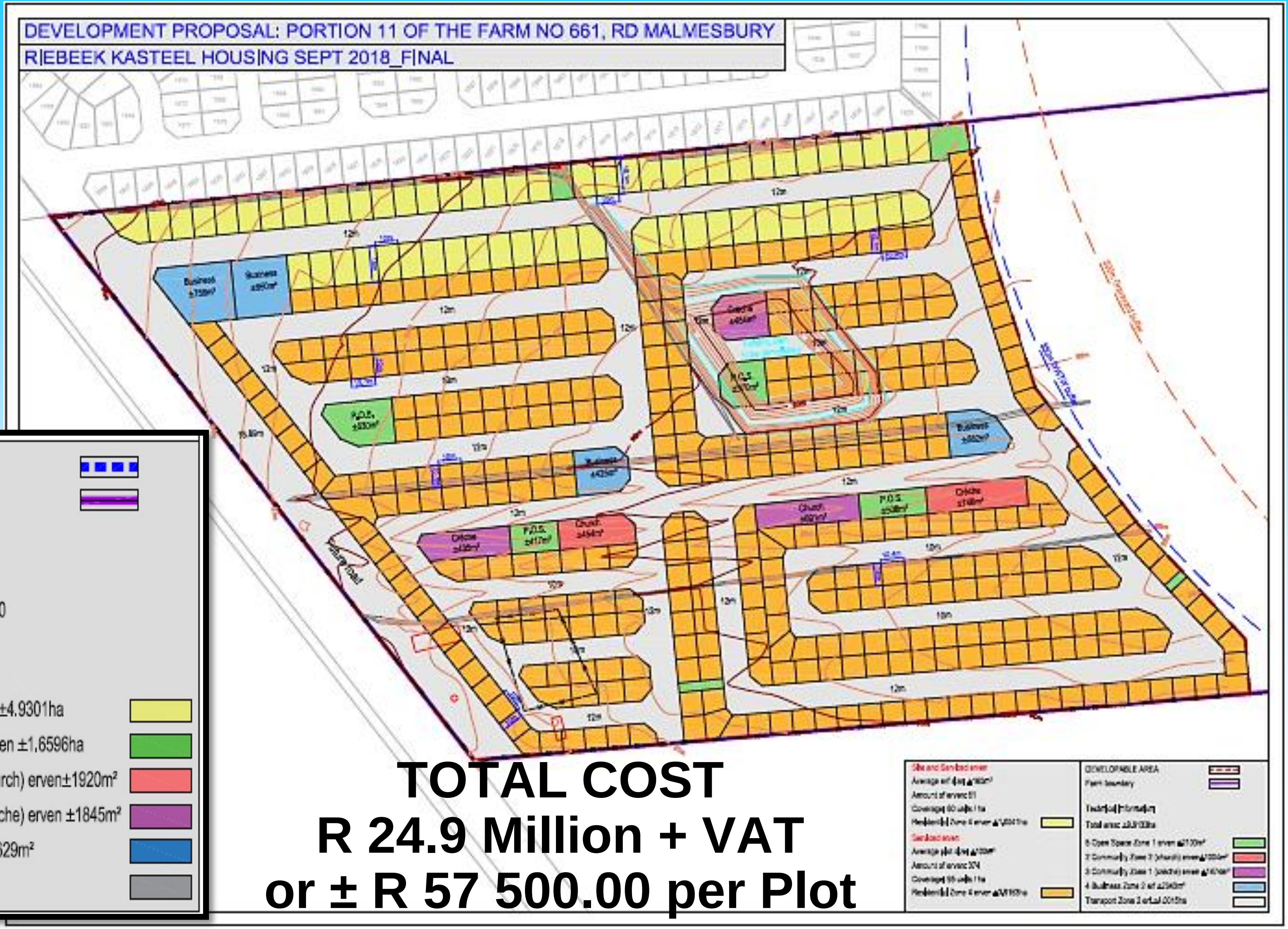
RIEBEEK WEST IN PROGRESS WITH 244 HOUSES AND 15 GAP PLOTS

RIEBEEK WEST: WITH 244 IRDP HOUSES IN PROGRESS

KALBASKRAAL: 130 ERVEN ON POCKETS OF LAND



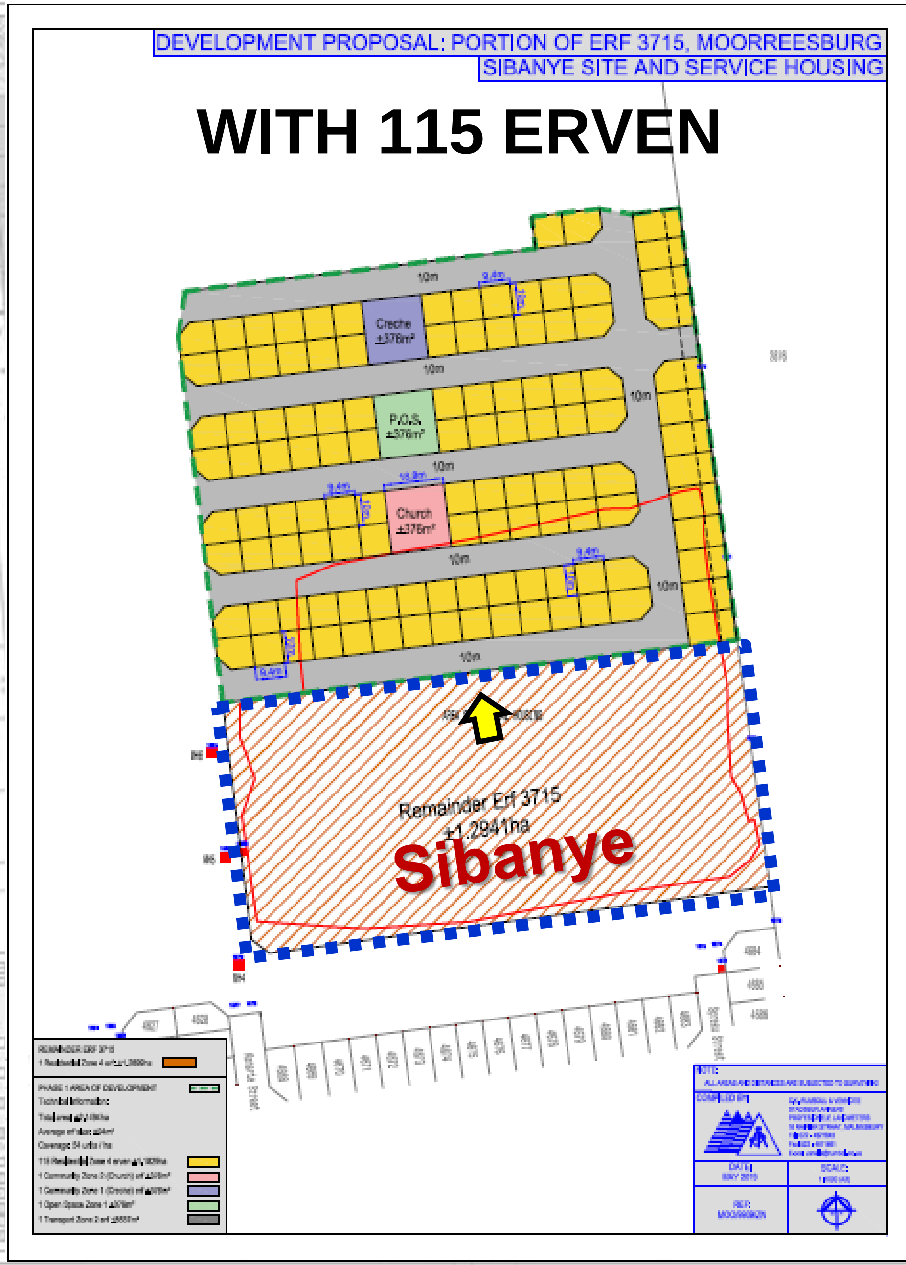
RIEBEEK KASTEEL – EAST WITH 435 ERVEN



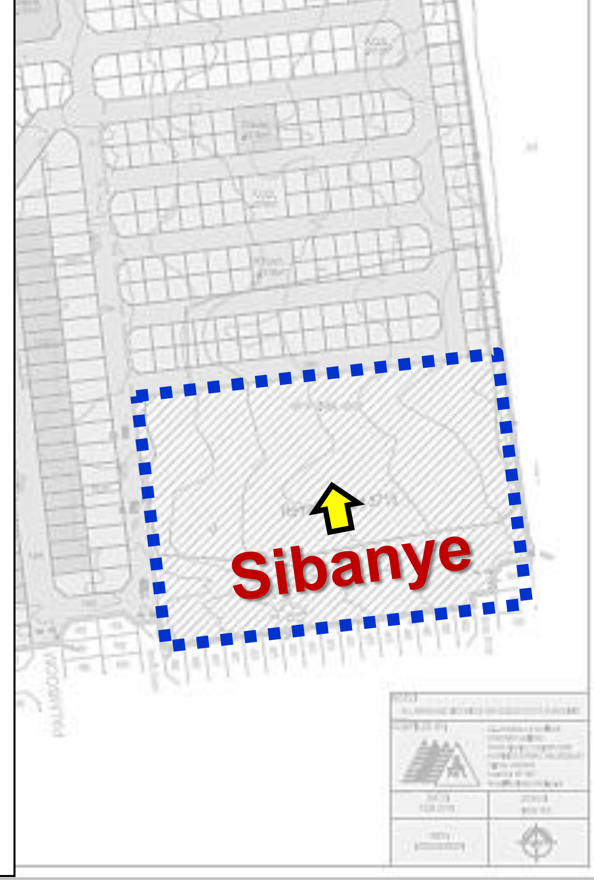
DEVELOPABLE AREA
Farm boundary
Technical Information:
Total area: ±9,7113ha
Total residential erven: 440
Average erf size: ±104m²
Coverage: 89 units / ha
Residential Zone 4 erven ±4.9301ha
6 Open Space Zone 1 erven ±1.6596ha
2 Community Zone 2 (church) erven±1920m²
2 Community Zone 1 (crèche) erven ±1845m²
1 Business Zone 2 erf ±1629m²
Road ±2.5822ha

TOTAL COST
R 24.9 Million + VAT
or ± R 57 500.00 per Plot

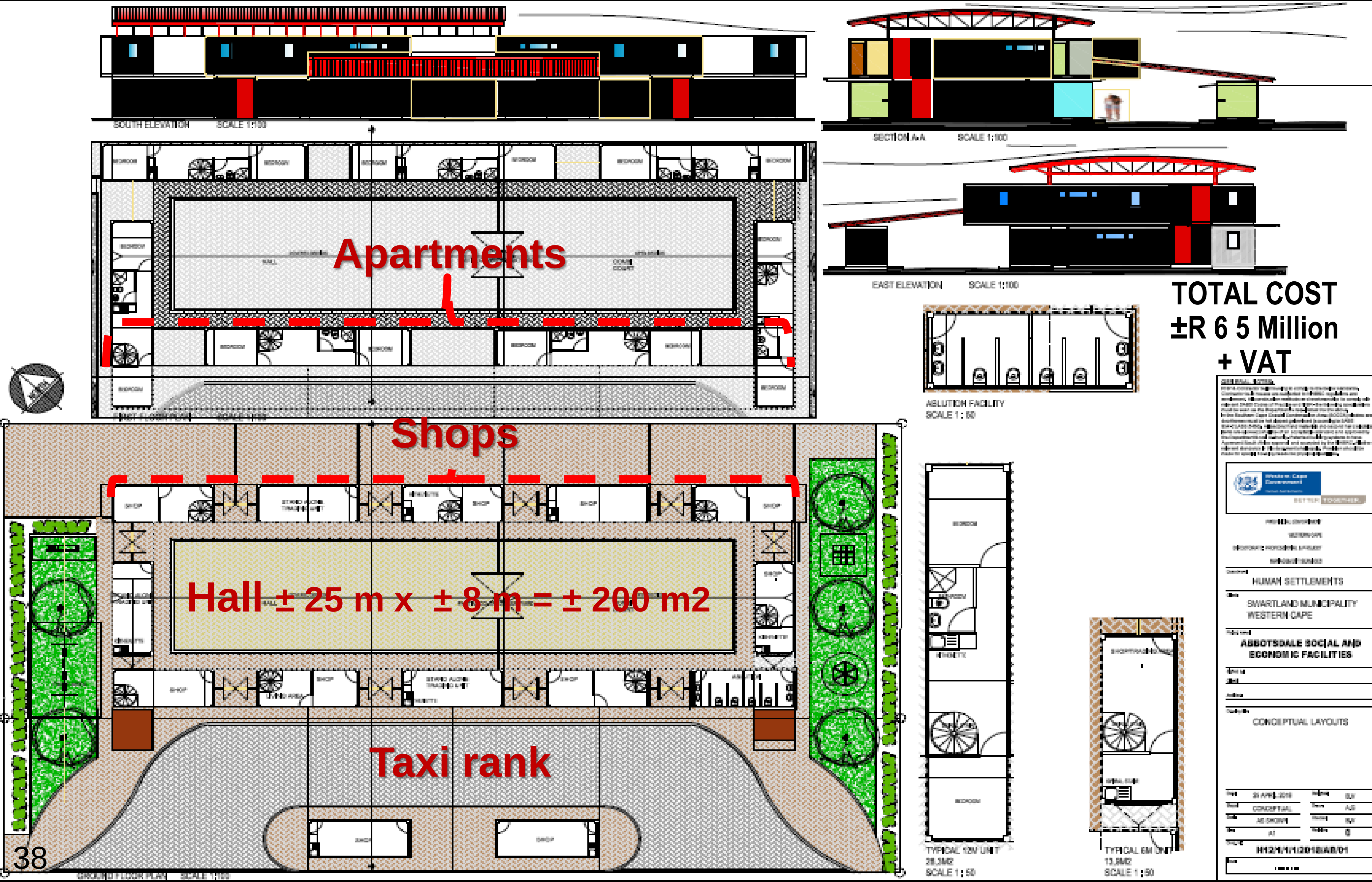
MOORREESBURG – SIBANYE



TOTAL COST
±R 6 Million + VAT
or ± R 52 000.00
per Plot
for 2 families each



Future Social and Economic Facilities at Swartland



TOTAL COST
±R 6 5 Million
+ VAT

Municipal Financial Sustainability Index by Ratings Afrika. Last reviewed: Feb 2019

Swartland

Province: Western Cape

1. Financial Sustainability Index	2014	2015	2016	2017	2018
Operating performance	27	29	40	71	72
Liquidity management	98	98	98	99	99
Debt governance	58	64	69	77	76
Budget position	52	59	70	76	90
Financial profile	65	68	74	84	86
Affordability	58	56	56	56	56
Infrastructure development	51	50	45	38	48
Sustainability Index score	**62**	**63**	**66**	**71**	**75**

Municipality	2014	2015	2016	2017	2018
Bergrivier	61	77	76	76	71
Cederberg	22	30	29	34	27
Drakenstein	37	34	39	36	18
George	70	69	71	70	73
Matzikama	32	44	41	49	41
Mossel Bay	79	77	79	84	82
Overstrand	51	53	67	70	78
Saldanha Bay	69	74	79	78	81
Stellenbosch	84	73	72	80	80
Swartland	65	68	74	84	86
W/C Average	52	59	61	65	63

MUNICIPAL DATA AND INTELLIGENCE

Voldoening en Regering Indeks	Meet munisipaliteite se vermoë om basiese wetlike beplanning- en verslagdoeningsvereistes na te kom, bo en behalwe hulle finansiële bestuursindikatore en kapasiteitsvlakke	**Swartland behaal die hoogste punte in 2018 met 98.1%.**	Die nasionale gemiddeld was 76.8%.
Compliance and Governance Index	*Measures municipalities' ability to fulfil basic legislated planning and reporting requirements, in addition to their financial management indicators and capacity levels*	***Swartland was the top-scorer in 2018 with 98.1%.***	*The national average was 76.8%.*

GGA GOOD GOVERNANCE AFRICA

3. Good Governance Africa (GGA)	Goeie Regering Indeks	Meet munisipaliteite op: (1) die kwaliteit van hulle administratiewe werksaamhede, (2) tekens van ekonomiese ontwikkeling en (3) doeltreffende dienslewering (water, sanitasie, onderwys, elektrisiteit, behuising, vullisverwydering, gesondheidsfasiliteite en polisie dekking vir die inwoners)	**Swartland word in 2019 aangewys as die derde-beste bestuurde munisipaliteit in Suid-Afrika**
	Good Governance Index	*Municipalities are judged on* *(1) the quality of their administrative operations,* *(2) signs of economic development and* *(3) effective service delivery (water, sanitation, education, electricity, housing, refuse removal, health facilities and police coverage to their residents)*	***Swartland was rated the third best-run municipality in South Africa***

BAIE DANKIE

- Mnr. die Speaker, vergun my die geleentheid om eerste my Komitee en mede Raadslede te bedank vir hulle bydrae tot die totstandkoming van die meerjarige_Kapitaal- en Bedryfsbegroting vir **2019/20 tot 2021/22**.
- Weereens ‘n baie groot dankie aan die bestuurspan onder die bekwame leiding van Joggie Scholtz, die Munisipale Bestuurder. Baie dankie MB
- Ons is vennote wanneer dit kom by die bestuur van die munisipaliteit en munisipale fondse tot voordeel van die gemeenskap en het elkeen van u ‘n baie belangrike taak en rol te vervul.

THANK YOU

- *Mr. Speaker, allow me the opportunity to first thank my Committee and my fellow Council members for their contribution to the realization of the multi year Capital- and Operating budget for **2019/20 to 2021/22.***
- *Again a very big thank you to the management team under the leadership of Joggie Scholtz, Municipal Manager. Thanks MM*
- *We are partners when it comes to the management of the municipality and municipal funds for the benefit of the community and each of you plays a very important task and role.*

BAIE DANKIE

- Baie dankie aan Finansiële direkteur en CFO, Mark Bolton, Hilmary Papier en die volle span.
- Baie dankie aan alle Direkteure en alle personeels lede van Swartland met die toekennings van 3 verskillende organisasies waarvan 2 x 1ste plekke en een 3de plek, dis voorwaar 'n uistaande prestasie.
- En ‘n groot dankie aan ons liewe Heer waarsonder ons as nietige mens niks kan vermag nie.
- Baie dankie
- Tijmen van Essen
  Uitvoerende Burgemeester

THANKS

- *Thank you to Financial Director and CFO, Mark Bolton, Hilmary Papier and the full team.*
- *Thank you to all the directors and all staff members of Swartland with the awards of 3 different organizations of which 2 x 1st places and one third place, this is truly a great achievement.*
- *And a big thank you to our beloved Lord without whom we as mere humans can achieve nothing.*
- *Thanks*
- *Tijmen Essen*
  Executive Mayor

Swartland Municipality

Final 2019/2022 IDP and Final Multi Year Capital and Operating Budget 2019/2022.

Swartland Munisipaliteit 30/05/2019

SAKE VIR BESPREKING

Algemene Informasie

7.3 Tweede Hersiening van die 2019-2022 GOP & Areaplanne.

7.4 Meerjarige Kapitaal- en Bedryfsbegroting vir 2019 tot 2021/22 & Verwante Beleide, Verordeninge, Eiendomsbelasting, Tariewe en ander Heffings.

Tijmen van Essen
Executive Mayor
30 May 2019

MATTERS FOR CONSIDERATION

General Information

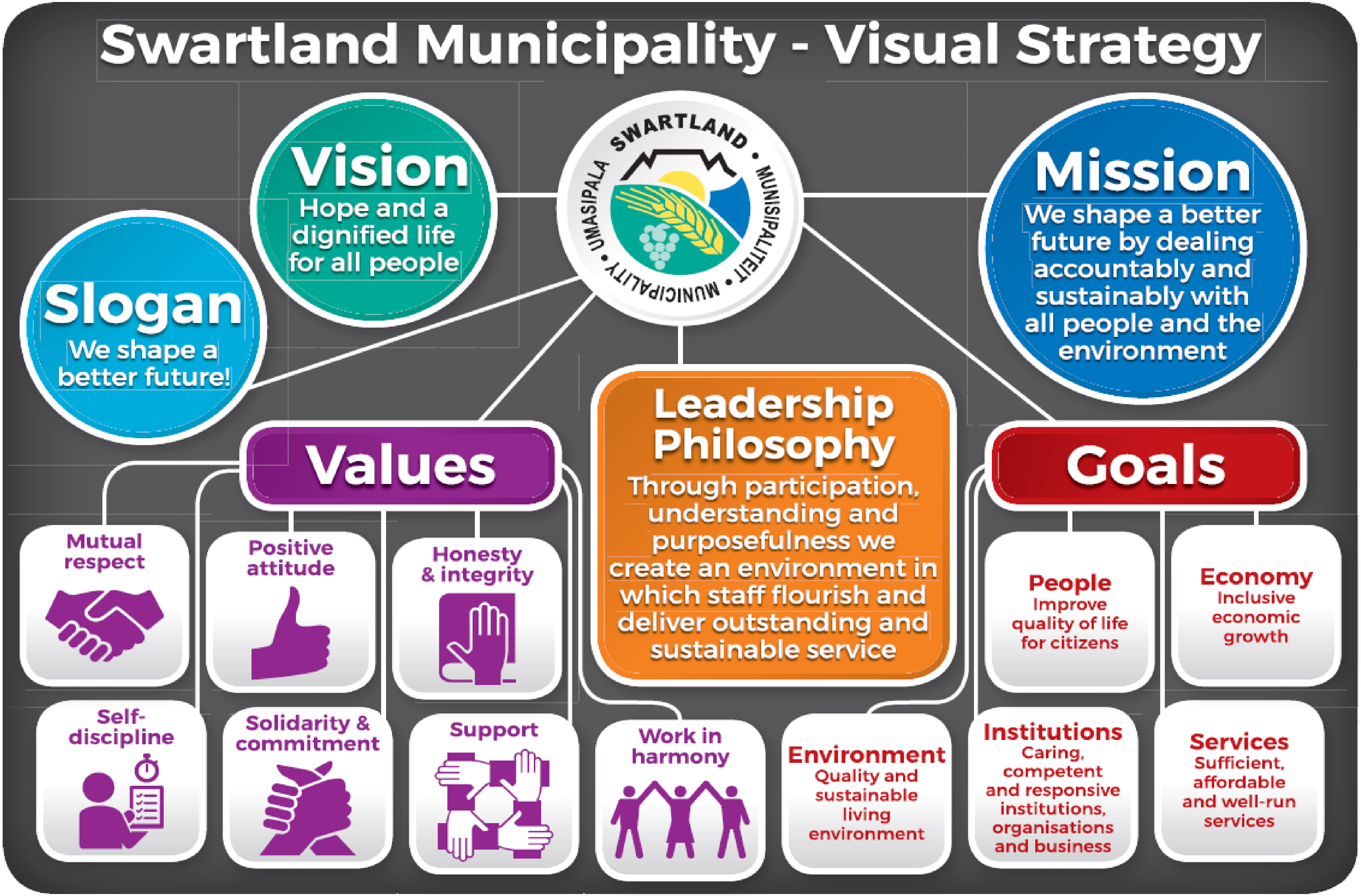
7.3 Second Revision of the 2019-2022 IDP & Area plans.

7.4 Multi year Capital- and Operating budgets for 2019 to 2021/22 & Related Policies, By-Laws, Property Rates, Tariffs, and other Charges.

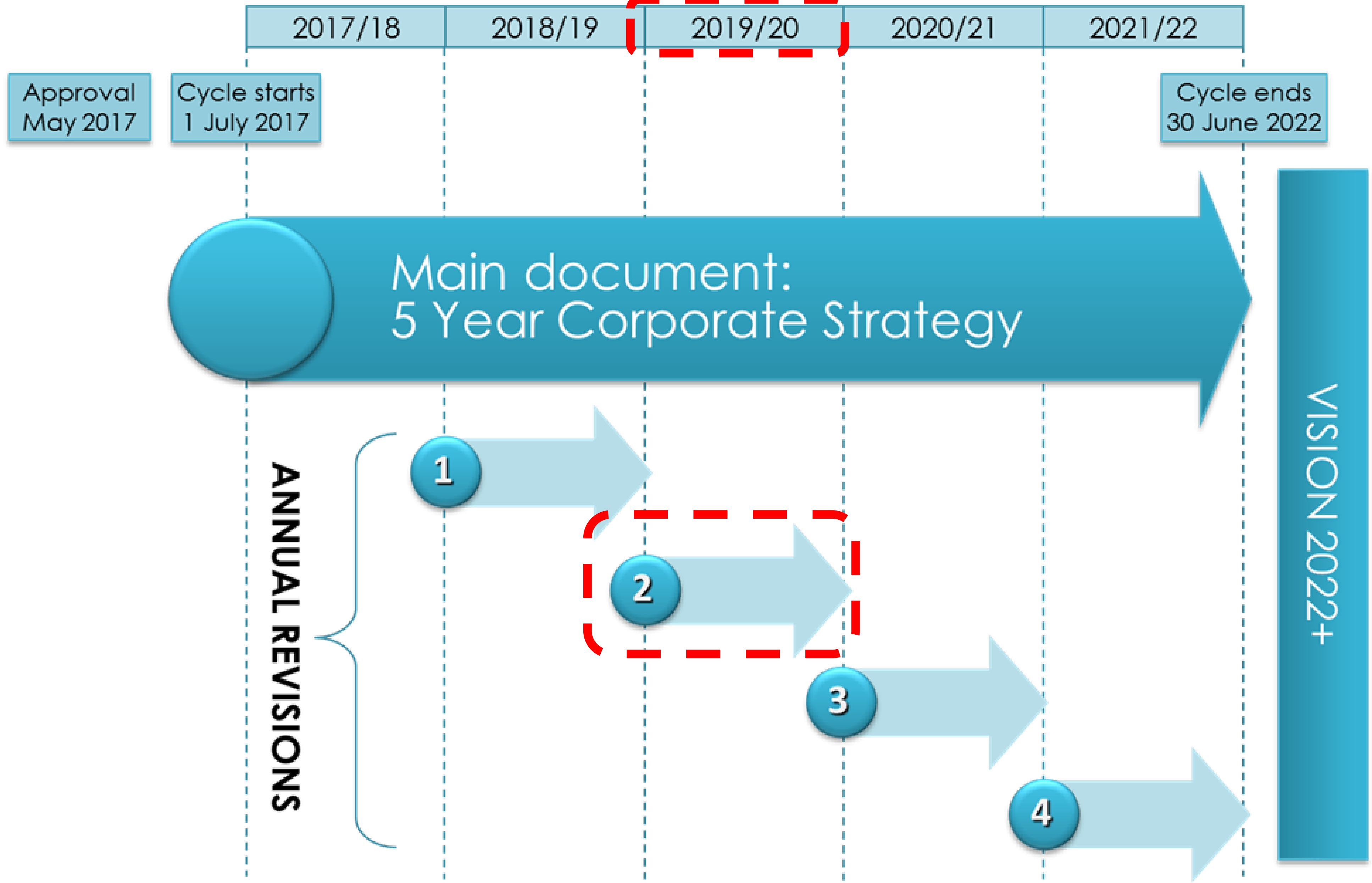
Vision of SM : Integrated approach

2017
-
2022
IDP
5
Strategic Goals

2017
-
2022
GOP
5
Strategiese Doelwitte


Swartland Municipality - Visual Strategy
SWARTLAND • MUNISIPALITEIT • MUNICIPALITY • UMASIPALA
Vision
Hope and a dignified life for all people
Mission
We shape a better future by dealing accountably and sustainably with all people and the environment
Slogan
We shape a better future!
Leadership Philosophy
Through participation, understanding and purposefulness we create an environment in which staff flourish and deliver outstanding and sustainable service
Values
Mutual respect
Positive attitude
Honesty & integrity
Self-discipline
Solidarity & commitment
Support
Work in harmony
Goals
People
Improve quality of life for citizens
Economy
Inclusive economic growth
Environment
Quality and sustainable living environment
Institutions
Caring, competent and responsive institutions, organisations and business
Services
Sufficient, affordable and well-run services

The 2017-2022 IDP | Die 2017-2022 GOP



The 2017-2022 AREA PLANS

Die 2017-2022 AREAPLANNE

Changes since May 2018

Veranderings sedert Mei 2018

- *Annual revision process is updated*
- *Provincial Government investment section is updated*
- *Ward priorities are replaced by new updated priorities*
- *The capital budget section is updated*
- *The SDF section is updated with new information*

- Jaarlikse hersieningsproses word opgedateer
- Provinsiale Owerheid investering-afdeling word opgedateer
- Wyksprioriteite word vervang met nuwe opgedateerde prioriteite
- Die kapitaalbegroting-afdeling word opgedateer
- Die ROR afdeling word opgedateer met nuwe inligting

Ward Priorities

Wyks Prioriteite

	In Total Wards	Priorities		Aantal Wyke	Prioriteite
1)	10	Safety and Security	1)	10	Veiligheid en Sekuriteit
2)	8	Housing + Parks and Recreational Facilities	2)	8	Housing + Parke en Ontspannings Fasiliteite
3)	7	Refuse Removal + Education	3)	7	Vullis Verwydering + Opleiding
4)	6	Health Sevices + Roads + Tourism + Youth Development + Library.	4)	6	+ Gesondsheid Dienste + Paaie + Toerisme + Jeug Ontwikkeling + Biblioteke.
5)	5	Economic development / Job Creation	5)	5	Ekonomiese Ontwikkeling / Werk- skepping
6)	4	Storm Water + Electricity and Energy	6)	4	Storm Water + Elektrisitiet en Energie

The 2017-2022 IDP

Die 2017-2022 GOP

Changes since May 2018

Veranderings sedert Mei 2018

- ***Chapter 1:*** *Ward priorities are replaced by new updated priorities*
- ***Chapter 2.1:*** *Is updated with figures from 2018 MERO and SEP reports*
- ***Chapter 3:*** *Annual revision process is updated*
- ***Chapter 4:*** *Organisational structure is updated*
- ***Chapter 6:*** *Disaster Management Plan is updated*

- **Hoofstuk 1:** Wykprioriteite word vervang met nuwe opgedateerde prioriteite
- **Hoofstuk 2.1:** Word opgedateer met syfers van 2018 MERO en SEP verslae
- **Hoofstuk 3:** Jaarlikse hersieningsproses word opgedateer
- **Hoofstuk 4:** Organisasie-struktuur word opgedateer
- **Hoofstuk 6:** Rampbestuurs-plan word opgedateer

The 2017-2022 IDP

- ***Chapter 7:*** *Changes to current state of affairs, action plans, strategic risks and budgets linked to strategic goals*
- ***Chapter 8:*** *The following info is changed:*
  - *The 5 year budget figures*
  - *The DORA and Provincial allocations*
  - *Provincial spending in the Swartland*

Die 2017-2022 GOP

- **Hoofstuk 7:** Veranderings aan die huidige stand van sake, aksieplanne, strategiese risiko's en begrotings wat aan strategiese doelwitte gekoppel is
- **Hoofstuk 8:** Die volgende inligting word verander:
  - Die 5 jaar begrotingsyfers
  - Die DORA en Provinsiale toekennings
  - Provinsiale spandering in die Swartland

The 2017-2022 IDP

- ***Annexure 1:*** *The Swartland profile is updated with the latest info from the 2018 MERO and SEP reports*
- ***Annexure 3:*** *The list of sector plans and policies is updated*

The revised IDP is the basis for the 2019/20 budget, the SDBIP and the performance targets of the MM and directors

Die 2017-2022 GOP

- **Aanhangsel 1:** Die Swartland profiel word opgedateer met die jongste inligting van die 2018 MERO en SEP verslae
- **Aanhangsel 3:** Die lys van sektorplanne en -beleide word opgedateer

Die hersiene GOP is die basis vir die 2019/20 begroting, die SDBIP en die prestasieteikens van die MB en direkteure

7.3 (2) INPUTS AND COMMENTS

Pages 1, 2 and 3 (Chief Whip of the ANC)

COMMENTS	MUNICIPALITY'S RESPONSE
Comments on the forewords of the Executive Mayor and the Municipal Manager…..	The structure and contents of forewords are not prescribed. Forewords are also generally not regarded as part of the document contents. The Mayor and Municipal Manager are therefore free to give their own opinion on matters in the forewords.

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
Kommentaar op die voorwoorde van die Uitvoerende Burgemeester en Munisipale Bestuurder.....	*Die struktuur en inhoud van voor-woorde word nie voorgeskryf nie. Voorwoorde word oor die algemeen ook nie as deel van die dokument-inhoud beskou nie. Die Burgemeester en Munisipale Bestuurder is gevolglik vry om hulle eie opinie oor sake in die voor-woorde te gee.*

Page 13 - Objectives 1.11, 1.12, 1.13

(Chief Whip of the ANC)

COMMENTS	MUNICIPALITY'S RESPONSE
• **Fire and Rescue Service** • **Learners Licence Centre** • **Swartland Safety Initiative…..**	These three issues were answered in detail in the Annexure by the Director Protection Services

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
• ***Brand- en Reddingsdiens*** • ***Leerlinglisensie Sentrum*** • ***Swartland Veiligheidsinisiatief…..***	*Hierdie drie kwessies is in detail in die Aanhangsel beantwoord deur die Direkteur Beskermingsdienste*

7.3 (2) INPUTS AND COMMENTS

Pages 18 and 28 (Chief Whip of the ANC)

COMMENTS	MUNICIPALITY'S RESPONSE
Comments on current state of affairs…..	This information is merely a reflection of the current state of affairs, with no proposals or suggestions. The addressing of the issues raised is done in the action plans in Chapter 7.

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
Kommentaar op bestaande stand van sake.....	*Hierdie inligting is bloot 'n refleksie van die bestaande toestand van sake met geen voorstelle nie. Die hantering van die kwessies word in die aksieplanne in Hoofstuk 7 gedoen.*

7.3 (2) INPUTS AND COMMENTS

Page 19 - Objectives 3.1 and 3.7 (Chief Whip of the ANC)

COMMENTS	MUNICIPALITY'S RESPONSE
3.1 Economic Mobility Spatial Plan…..	The purpose of the plan is to enable economic accessibility for **all inhabitants** of Swartland.
3.7 Whole spectrum of government subsidised housing…..	This objective will be deleted and therefore not be applicable anymore.

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
3.1 Ekonomiese Mobiliteit Ruimtelike Plan.....	*Die doel van hierdie plan is om ekonomiese toeganklikheid vir **alle inwoners** van die Swartland te verseker.*
3.7 Hele spektrum van regering-gesubsidieerde behuising.....	*Hierdie doelwit word geskrap en is derhalwe nie meer van toepassing nie.*

7.3 (2) INPUTS AND COMMENTS

Pages 51 and 67 (Chief Whip of the ANC)

COMMENTS	MUNICIPALITY'S RESPONSE
Page 51 - DORA and Provincial allocations…..	This is simply a reflection of the allocations that were Gazetted.
Page 67 - Economic information…..	This is information obtained from Provincial Treasury's 2018 MERO and SEP reports.

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
Bladsy 51 - DORA en Provinsiale toekennings…..	*Hierdie is slegs 'n weergawe van die toekennings wat in die Staatskoerant afgekondig is.*
Bladsy 67 - Ekonomiese inligting…..	*Hierdie is inligting wat uit Provinsiale Tesourie se 2018 MERO en SEP verslae verkry is.*

7.3 RECOMMENDED REVISION OF THE IDP

- **THAT COGNISANCE BE TAKEN OF THE ANC'S COMMENTS AND THAT THE RESPONCE IN APPENDIX A BE MAINTAINED.**
- **THAT THE SECOND AMENDMENT OF THE 2017-2022 IDP AS WELL AS THE REVISION OF THE AREA PLANS BE APPROVED BY THE COUNCIL.**

7.3 AANBEVELING HERSIENING VAN DIE GOP

- ***DAT KENNIS GENEEM WORD VAN DIE ANC SE KOMMENTAAR EN DAT VOLSTAAN WORD MET DIE REAKSIE IN AANHANGSEL A.***
- ***DAT DIE TWEEDE[E] WYSIGING VAN DIE 2017-2022 GOP ASOOK DIE HERSIENING VAN DIE AREAPLANNE DEUR DIE RAAD GOEDGEKEUR WORD.***

Swartland Municipality

Final 2019/2022 IDP and Final Multi Year Capital and Operating Budget 2019/2022.

SAKE VIR BESPREKING

Algemene Informasie

7.3 Tweede Hersiening van die 2019-2022 GOP & Areaplanne.

7.4 Meerjarige Kapitaal- en Bedryfsbegroting vir 2019 tot 2021/22 & Verwante Beleide, Verordeninge, Eiendomsbelasting, Tariewe en ander Heffings.

Tijmen van Essen
Executive Mayor
30 May 2019

MATTERS FOR CONSIDERATION

General Information

7.3 Second Revision of the 2019-2022 IDP & Area plans.

7.4 Multi year Capital- and Operating budgets for 2019 to 2021/22 & Related Policies, By-Laws, Property Rates, Tariffs, and other Charges.

7.4 (1). BACKGROUND - AREAS COVERED DURING THE BUDGET STEERING COMMITTEE MEETING:

To ensure compliance with the Budget and Reporting Regulations, the **Budget Steering Committee** gave effect to **their technical advisory role** in strengthening local government finances at a final **meeting** that was held on **12th** and **19th March 2019** and a final meeting that was held on **16 May 2019**. At **the meeting of the 12th much time was spent on tariff increases** and **impact on all water consumers** whilst the **Policy Framework** also **received critical attention.**

Apart from the aforementioned, the committee also made sure that the draft **MTREF** (**M**edium **T**erm **R**evenue and **E**xpenditure **F**ramework) was in the main linked to the principles Illustrated.

7.4 (1) BACKGROUND TO THE BUDGETARY PROCESS

The following principles amongst other were highlighted in the NT budget circular 91 informing the Final 2019/20 MTREF with the exception of the cost of living increases for staff:

The Macro-economic forecasts as illustrated below:

Table 1: Macroeconomic performance and projections 2018 -2021

Fiscal Year	2018/19 Estimates	2019/20	2020/21 Forecast	2021/22
Consumer Price Inflation (CPI)	4.7%	5.2%	5.4%	5.4%
Real GDP Growth	0.7%	1.5%	1.7%	2.1%

As a result of the economic landscape and weak tariff setting, municipalities are under pressure to generate additional revenue. The ability of consumers to pay for services continue to decline, resulting leading in potential reduced revenue collection.

7.4 (1) BACKGROUND TO THE BUDGETARY PROCESS

Municipalities must consider the following when compiling their 2019/20 MTREF budgets*:*

- **improving the effectiveness** of revenue management processes and procedures;
- **paying special attention to cost containment** measures by, amongst other things, controlling
- **unnecessary spending on nice-to-have items** and non-essential activities as was highlighted in MFMA Circular No. 82;
- **ensuring value for money** through the procurement process;
- the **affordability** of **providing free basic services** to all households; and
- **curbing consumption of water and electricity** by the **indigents** to ensure that they do **not exceed** their allocation.

ADRESSING THE ISSUE AND GETTING BUY-IN ON SUSTAINABLE PRINCIPLES

WHAT IS FINANCIALLY AFFORDABLE

Constitution 152 (2)

A municipality must strive, within its financial and administrative capacity, to achieve the objects set out in subsection (1)

7.4 (2) LEGISLATIVE RESPONSIBILITIES

2.1 Section 16(2) : MFMA

"... the Mayor of the municipality must table the annual budget at a **Council meeting** at least 90 days before the start of the financial year.“

2.2 Section 24(1) : MFMA

"The municipal Council must at least **30 days** before the start of the budget year consider approval of the annual budget.“

2.3 Section 160(2)(b) (c): Constitution

“The following functions may not be delegated by a Municipal Council:….the approval of budgets and tariffs.”

2.4 Section 160(3)(a) Constitution

“A majority of the members of a Municipal Council must be present before a vote may be taken on any matter.”

2.5 + 2.6 + 2.7 Section 19, 33 & 46: MFMA

“Long term Capital Contracts only as feasibility studiesïs done and sources of funding are available”

7.4 (3) DOCUMENTATION

3.1 **Attached Annexure A: 2019/20– 2021/22 Final Budget and Tariff File)**

3.2 **Attached Annexure B: 2019/20-2021/22 Capital Projects ito Sec 19 and Sec 33 of the MFMA**

3.3 **BUDGETS AND MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK 2019/2020 REFORMS**
Annexure C: Budget Report and A-Schedules 2019/20–2021/22)

3.4 **OUTSTANDING DEBTORS**
Annexure A as at 30 April 2019.

3.5 **INVESTMENTS & EXTERNAL LOAN REGISTER**
Annexure A as at 30 April 2019.

3.6 **BUDGET RELATED POLICIES**
Annexure C: Budget Related Policies and By-Laws 2019/20

Public Comments on the 2019-20 Draft Budget

Consideration was given and noted the input and comments from the YIV and Johan Sadie Family Trust on the 2019-20 MTREF Draft Budget. Although at committee level has been addressing briefly this I respond as follows as required by section 23 of the MFMA

Publieke Kommentare op die 2019-20 Konsep Begroting

Daar is oorweging gegee en kennis geneem van die insette en kommentaar vanaf die YIV en Johan Sadie Familie Trust op die 2019-20 MTREF Konsep Begroting. Alhoewel daar op komitee vlak reeds aandag geskenk is hieraan reageer ek kortliks as volg soos vereis deur artikel 23 van die MFMA:

7.4 (9 a) INPUTS AND COMMENTS also Annexure E

Yzerfontein Residents Association

COMMENTS	MUNICIPALITY'S RESPONSE
1. Regarding the issue highlighted by the YIV regarding smallholdings, usage and associated agricultural tariff....	The description / use of the property is a result of the general valuation process. No tariff can be changed without properly completing the process following the general valuation as the municipality is committed hereto for the period ending 30 June, 2020.

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
1. Met betrekking tot die kwessie soos uitgelig deur die YIV rakende kleinhoewes, die gebruik daarvan en gepaard-gaande landbou tarief,....	*Die beskrywing/gebruik van die eiendom is’n resultaat van die algemene waardasie proses. Geen tarief kan verander word sonder om behoorlik die proses wat die algemene waardasie volg te volvoer nie aangesien die munispaliteit hiertoe verbind is in die tydperk wat 30 Junie 2020 eindig.*

7.4 (9 a) INPUTS AND COMMENTS also Annexure E

COMMENTS	MUNICIPALITY'S RESPONSE
2. With regard to water and high% increase between sliding scales 1 and 2	In the current year (2018-2019) the original approved tariffs was decreased and Tariff increases of 12% on a year to year basis were reduced to 8% to bring relief to our consumers. In fact, the rates were decreased from the 2018-2019 year.

Yzerfontein Inwoners Vereniging

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
2. Met betrekking tot water en die hoë % verhoging tussen glyskale 1 en 2....	*Binne die huidige jaar (2018-2019) is die oorspronklike goedgekeurde normale tariewe aansienlik verminder en Tarief-verhogings van 12% op 'n jaar tot jaar basis verminder na 8% om verligting aan ons verbruikers te bring. Die tariewe het dus in werklikheid verminder vanaf die 2018-2019 jaar.*

7.4 (9 a) INPUTS AND COMMENTS also Annexure E

Yzerfontein Residents Association

COMMENTS	MUNICIPALITY'S RESPONSE
3. With regard to Water and the fact that the 0-4Kl sliding scale is less than the purchase price and that the Indigent households' free 6KL water is unrealistic….	The 6KL free water is fully recovered from the Indigent Grant. It's a fact that SM has sold the first scale of water consumption under the purchase price over the past few years to bring more relief to all our other household consumers in the block, who also suffers financially.

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
3. Met betrekking tot water en die feit dat die 0-4Kl glyskaal se tarief minder is as die aankooptarief en dat die Deernishuis-houdings se gratis 6KL water onrealisties is….	*Die 6KL gratis water word ten volle verhaal van die Deernistoekenning. Dit is 'n feit dat SM die afgelope paar jaar die eerste kategorie waterverbruik onder die aankoopprys verkoop het ten einde meer verligting te bring aan al ons ander huishoudelike verbuikers in die blok wat ook finansieël swaer trek.*

7.4 (9 a) INPUTS AND COMMENTS also Annexure E

COMMENTS	MUNICIPALITY'S RESPONSE
4. With regard to sewage and garbage disposal's massive surpluses of 38% according to the YIV and that tariff increases need to be reviewed….	The end result in our tables were ignored where the Indigent and Capital grants should be left out as calculating per NT and PT's formats and the services according to the format of surplus calculation of NT actually make a loss of 18%.

Yzerfontein Inwoners Vereniging

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
4. Met betrekking tot Riool en Vullis-verwydering se massiewe surplusse van 38% volgens die YIV en dat die tariefverhogings hersien moet word...	*Die eindresultaat in ons tabelle was geïgnoreer waar die Deernis- en Kapitale toekennings uit berekening gelaat moet word soos per NT en PT se formate en maak die dienste volgens die formaat van suplus berekening van NT eintlik 'n verlies van 18%.*

7.4 (9 a) INPUTS AND COMMENTS also Annexure E

Yzerfontein Residents Association

COMMENTS	MUNICIPALITY'S RESPONSE
5. With regard to out-of-control salaries and SM should consider as much privatization as possible…..	The norm as determined by NT is between 25% and 40% expressed as % of total expenditure. Any other relationship as per PT's benchmarking tool was only used to compare municipalities with one another and not to replace the prescribed norm

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
5. Met betrekking tot die Salarisse wat buite beheer groei en dat SM soveel moontlike privatisering moet oorweeg is....	*Die norm soos bepaal deur NT is tussen 25% en 40% uitgedruk as % van totale uitgawes. Enige ander verhoudings soos per PT se "benchmarking tool" is slegs gebruik om munisipaliteite met mekaar te vergelyk en nie om die voorgeskrewe norm te vervang nie.*

7.4 (9 a) INPUTS AND COMMENTS also Annexure E

COMMENTS	MUNICIPALITY'S RESPONSE
Johan Sadie Family Trust refers to residential and commercial properties differing by 25% and wants to know when equal increases will be made to reach the differential given the 28% corporate tax rate...	The norm set by COGTA requires that businesses pay double residential rate and therefore the council cannot consider the request. The differentiated rate will be maintained for the immediate future. Suggets that BM(Mayor) shows the equations between municipalities.

Johan Sadie Family Trust

KOMMENTAAR	MUNISIPALITEIT SE ANTWOORD
Johan Sadie Familie Trust verwys dat residensiële en kommersiële eiendomme met 25% verskil en wil weet wanneer gelyke verhogings gaan geskied om die differensiaal te bereik gegewe die 28% maatskappybelastingkoers.. ...	*Die norm wat deur COGTA bepaal word, vereis dat besighede dubbel die residensiële koers moet betaal en daarom kan die raad nie die versoek oorweeg nie. Die gedifferensieerde koers word gehandhaaf vir die onmiddellike toekoms. Stel ook voor dat BM die vegelykings tussen munispaliteite wys.*

7.4 (9 a) INPUTS AND COMMENTS.

PROPERTY TAXES TARIFFS: DIFFERENTS BETWEEN RESIDENTIAL AND COMMERCIAL						
	MUNICIPALITIES	RESIDENTIAL		COMMERCIAL		DIFFERENTS
1	MOSSELBAY	R	0.005956	R	0.005956	0.00%
2	CEDERBERG	R	0.01222579	R	0.01222579	0.00%
3	BERGRIVIER	R	0.011810	R	0.012990	9.99%
4	SWARTLAND	R	0.006123	R	0.007944	29.74%
5	OUDTSHOORN	R	0.010760	R	0.014794	37.49%
6	GEORGE	R	0.006300	R	0.008889	41.10%
7	LANGEBERG	R	0.006000	R	0.008900	48.33%
8	OVERSTRAND	R	0.005395	R	0.008173	51.49%
9	DRAKENSTEIN	R	0.0062370	R	0.010603	70.00%
10	KNYSNA	R	0.0085155	R	0.0170310	100.00%
11	BREEDEVALLEI	R	0.0082780	R	0.0165560	100.00%
12	SALDANHA BAY	R	0.567600	R	1.135300	100.02%
13	KAAPSTAD	R	0.007154	R	0.014310	100.03%
14	STELLENBOSCH	R	0.004770	R	0.010493	119.98%
15	THEEWATERSKLOOF	R	0.0100300	R	0.0223760	123.09%
	AVERAGE	**R**	**0.045144**	**R**	**0.087103**	92.95%

7.4 (9 a) INPUTS AND COMMENTS also Annexure E

Therefore, for the purposes of the decision, we will suffice with our feedback as contained in the budget. (Annexure E, Inputs received on Draft Budget)

Vir doeleindes van die besluit volstaan ons dus met ons trugvoer soos in die begroting vervat. (Annexure E, Inputs received on Draft Budget)

7.4 (9b) Capital Budget 2019/2020

Adjustments between 90 & 30 days

	Capital Budget	90 Day Budget 2019/2020		30 Day Budget 2019/2020		Difference	Reasons / Motivations
1	Toilet Facilities: Malmesbury Pigeon Club	R -		R 50 000	CRR	R 50 000	As per management's decision.
2	Water: Replacement water reticulation network	R 2 735 188	MIG	R 4 933 800	MIG	R 2 198 612	Additional R4 million MIG funding was received in 2018/19 therefor the MIG portion ito the New Reservior: MBY (Wesbank) De Hoop Development could be financed in 2018/19.
3	New Reservior: MBY (Wesbank) De Hoop Development	R 2 198 612	MIG	R -	MIG	R -2 198 612	
4	Footings & Containers for Safeguarding of Electrical Cables	R -		R 100 000	CRR	R 100 000	Container at Malmesbury stores to prevent theft of copper cable identified as a risk area by Inter Audit.
5	Expansion of UPS (Uninterrupted Power Supply)	R -		R 150 000	CRR	R 150 000	Uninterrupted Power Supply connection for key staff at head office during load shedding.
6	Bulk water infrastructure	R -		R 500 000	CRR	R 500 000	Bulk water emergency spending.
7	Energy Efficiency Projects including upgrading of streetlights, floodlighting and building installations	R 5 000 000	EEDSM	R 4 000 000	EEDSM	R -1 000 000	The draft allocation for EEDSM grant as per Dora was adjusted to R4 million as per communication from Dept of Energy on 13 May 2019.
8	Neighbourhood Watch point: Alfa Street	R 150 000	CRR	R 100 000	CRR	R -50 000	Need only one container at this RSEP park, which can be used more purposefully.
	TOTAL CAPITAL EXPENDITURE - 2019/20	R 144 107 572		R 143 857 572		R -250 000	

Swartland Munisipaliteit 30/05/2019

7.4 at 9 (c, d, h & i) Capital projects above R 50 Million
7.4 in 9 (c, d, h & i) Kapitale projekte bo R 50 Miljoen.

(c) That council prior to approving the capital projects above **R50 million** as listed in (**Annexure B, Section 1: 2019/20 – 2021/22 Capital Projects ito Sec 19)**, first consider the projected cost covering all financial years until the project is operational and the future operational costs and revenue on the project, including municipal tax and tariff implications

(d) That council approves the funding sources linked to council's capital program.

(h&i) And that council in-principle approves the raising of an external loan totalling R50 Mil.

Capital Projects with a total project cost in excess of R50 million (to give effect to Sec 19 (1) (b) of the MFMA)

Project Description	Nature	Location	Budget Year 2019/20	Budget Year 2020/21	Budget Year 2021/22	Total Project Value Estimate	Funding Sources	Operating Expenditure MTREF	Operating Impact absorbed by:	Sec 33 Triggered Y / N
Sewerage Works: Moorreesburg	Upgrading Waste Water Treatment Works in Moorreesburg	Moorreesburg	R -	R 4 131 956	R 16 613 000	R 26 430 990	CRR	No expenses over the MTREF but a total of R5 422 477 starting from 2022/23 to 2023/24	Sewerage Tariff	Y
Sewerage Works: Moorreesburg		Moorreesburg	R 16 267 200	R 7 156 251	R 7 000 000	R 32 406 065	MIG		Sewerage Tariff	Y
Sewerage Works: Moorreesburg		Moorreesburg	R 13 933 220	R 24 564 416	R -	R 38 497 636	External Loan		Sewerage Tariff	Y
Roads Swartland: Resealing of Roads	Resealing of roads in the Swartland area	Swartland Area	R 15 000 000	R 20 000 000	R 25 000 000	R 110 000 000	CRR	N/a	MTREF CRR and beyond	N

Note: Due to the nature of the program, Roads Swartland: Resealing of Roads, the specifics of the roads to be resealed in year 2 and 3 can only be determined in February 2020, ie condition of roads after the winter rains.

Swartland Munisipaliteit 30/05/2019

7.4 at 9 (d) FINANCING SOURCES
7.4 in 9 (d) BEFONDSINGSBRONNE

Capital Budget 2019/2022

Koringberg

FINANCING SOURCES	Final Budget 2019/2020	Final Budget 2020/2021	Final Budget 2021/2022
External Loans	R 22 631 209	R 27 368 791	R -
Capital Replacement Reserve (CRR)	**R 54 065 363**	**R 67 024 928**	**R 83 369 556**
Municipal Infrastructure Grant (MIG)	R 21 301 000	R 22 285 000	R 23 700 000
Dept. Human Settlements	R 32 480 000	R 31 800 000	R -
Integrated National Electrification Programme	R 5 000 000	R 10 000 000	R 10 000 000
Dept. Cultural Affairs and Sport	R 370 000	R -	R -
RSEP / VPUU	R 4 000 000	R 2 000 000	R -
Community Safety Grant	R 10 000	R 10 000	R 10 000
Fire Service Capacity Building Grant	R -	R 841 000	R -
Energy Efficiency Demand Side Management	R 4 000 000	R 5 000 000	R 6 729 000
GRAND TOTAL	**R 143 857 572**	**R 166 329 719**	**R 123 808 556**

7.4 at 9 (g)
7.4 in 9 (g)

(1) Operating Budget 2019/2020

Adjustments between 90 & 30 days

Operating Budget - Expenditure	90 Day Budget	30 Day Budget	Difference	Reasons / Motivations
EMPLOYEE RELATED COST			**R 3 599 006**	
Allowances: Acting	R 734 154	R 581 514	**R -152 640**	Increase due to the effect of the Labour Relations Act on contract appointments.
Contract Workers: Permanent	R 791 220	R 1 486 920	**R 695 700**	
Contract Workers: Projects	R -	R 1 768 000	**R 1 768 000**	
Bonuses: 13th Cheque	R 10 686 101	R 11 362 447	**R 676 346**	
Salaries	R 130 574 774	R 126 897 053	**R -3 677 721**	
Temporary / Casual Staff	R -	R 466 329	**R 466 329**	
Housing Subsidy	R 1 491 078	R 1 560 378	**R 69 300**	
Group Insurance	R 1 712 928	R 1 827 999	**R 115 071**	
Unemployment Insurance	R 1 219 010	R 1 305 737	**R 86 727**	
Medical Aid	R 10 003 859	R 12 772 396	**R 2 768 537**	
Pension Fund	R 22 068 656	R 23 465 034	**R 1 396 378**	
Overtime Special Projects	R 5 768 276	R 5 155 254	**R -613 022**	Adjusted based on current budgets and actuals.
BULK PURCHASES				
Electricity Purchases	R 225 700 000	R 227 700 000	**R 2 000 000**	Adjusted according final electricity increases.

7.4 at 9 (g)
7.4 in 9 (g)

Swartland Munisipaliteit 30/05/2019

(2) Operating Budget 2019/2020

Adjustments between 90 & 30 days

Operating Budget - Expenditure	90 Day Budget	30 Day Budget	Difference	Reasons / Motivations
Electricity Purchases	R 225 700 000	R 227 700 000	**R 2 000 000**	Adjusted according final electricity increases.
CONTRACTED SERVICES			**R -3 164 748**	
Infrastructure Asset Register: Identification Verification	R 1 178 759	R 785 840	**R -392 919**	The R785 840 will not be spent in 2018/19 but over the period 2019/20 and 2020/21.
Legal Fees	R 534 823	R 1 700 000	**R 1 165 177**	Expert legal services required.
Surfacing and Maintenance of MR174 (Voortrekker Road) (Dept. Transport)	R 2 893 000	R 3 610 000	**R 717 000**	Additional funding gazetted for Proclaimed roads from Dept of Transport.
Surfacing and Maintenance of MR174 (Voortrekker Road) (CRR)	R 723 250	R 902 500	**R 179 250**	Increased linked to the additional funding from Dept of Transport.
Bokomo & Voortrekker Rd Intersection, MBY: New Bridge & Traffic circle (CRRF)	R 5 309 450	R -	**R -5 309 450**	Dept of Transport did not budget for the project as originally planned.
Housing Sector Plan	R -	R 60 000	**R 60 000**	To update the housing sector plan.
Training: Effiency Development	R 1 775 494	R 1 805 366	**R 29 872**	Linked to the increase in employee related costs.
Security Services	R 1 566 359	R 1 952 681	**R 386 322**	In order to award the tender for the delivery of security services - transporting money from pay points.

(3) Operating Budget 2019/2020

Adjustments between 90 & 30 days

Operating Budget - Expenditure	90 Day Budget	30 Day Budget	Difference	Reasons / Motivations
GRANTS AND SUBSIDIES PAID			**R 28 828**	
Darling Outreach Foundation	R 40 000	R 42 080	**R 2 080**	Budgets adjusted in line with inflation of 5.2%.
Darling Recycling (DRESS)	R 50 000	R 52 600	**R 2 600**	
Darling Renosterveld en Groenkloof	R 20 000	R 21 040	**R 1 040**	
Jo Dolphin	R 50 000	R 52 600	**R 2 600**	
Elkana Child Care	R 45 000	R 47 340	**R 2 340**	
Multipurpose Centre: Moorreesburg	R 40 000	R 42 080	**R 2 080**	
Museum - Malmesbury	R 49 852	R 52 444	**R 2 592**	
Museum: Darling	R 49 852	R 52 444	**R 2 592**	
Museum: Oude Kerk	R 49 852	R 52 444	**R 2 592**	
Museum: Wheat Industry	R 49 852	R 52 444	**R 2 592**	
Night Shelter	R 25 000	R 26 300	**R 1 300**	
Ons Kan Training Centre: Huis van Heerde	R 20 000	R 21 040	**R 1 040**	
Yzerfontein Conservancy	R 65 000	R 68 380	**R 3 380**	
GENERAL EXPENSES			**R -48 742**	
Parking: Post Office	R 30 762	R 31 825	**R 1 063**	Adjusted to tender amount.
MOU: Riebeeck Valley Special School	R 350 000	R 200 000	**R -150 000**	Consultation still in process.
Skills Levy	R 1 838 019	R 1 938 214	**R 100 195**	Linked to the increase in employee related costs.
TOTAL EXPENDITURE	**R 747 413 724**	**R 749 828 067**	**R 2 414 343**	

7.4 at 9 (g)
7.4 in 9 (g)

(4) Operating Budget 2019/2020

Adjustments between 90 & 30 days

Operating Budget - Revenue	90 Day Budget	30 Day Budget	Difference	Reasons / Motivations
Electricity Service Charges	R 290 524 490	R 291 994 518	R 1 470 028	Final electricity charges.
Sewerage Service Charges	R 58 069 949	R 58 350 339	R 280 390	Final sewerage charges.
Grants and Subsidies Received: Operating	R 20 421 895	R 21 131 895	R 710 000	Additional R710 000 gazetted for Proclaimed roads from Dept of Transport.
Grants and Subsidies Received: Capital	R 68 161 000	R 67 161 000	R -1 000 000	The draft allocation for EEDSM grant as per Dora was adjusted from R5 million to R4 million.
TOTAL REVENUE	**R 829 366 279**	**R 830 826 697**	**R 1 460 418**	
TOTAL EXPENDITURE	**R 747 413 724**	**R 749 828 067**	**R 2 414 343**	Increased
TOTAL REVENUE	**R 829 366 279**	**R 830 826 697**	**R 1 460 418**	Increased
(-SURPLUS) / DEFICIT	**R -81 952 555**	**R -80 998 630**	**R 953 925**	Decreased
EXCLUDING CAPITAL GRANTS	**R 68 161 000**	**R 67 161 000**	**R -1 000 000**	Decreased
(-SURPLUS) / DEFICIT	**R -13 791 555**	**R -13 837 630**	**R -46 075**	Increased

7.4 at 9 (g)
7.4 in 9 (g)

Koringberg

Multi-year Budgets 2019/2022

	Original Budget 2018/2019	Adjustment Budget 2018/2019	Final Budget 2019/2020	Final Budget 2020/2021	Final Budget 2021/2022
Capital budget	87 245 909	101 860 331	143 857 572	166 329 719	123 808 556
Operating Expenditure	698 278 426	694 597 465	749 828 067	789 665 123	856 817 754
Operating Revenue	746 205 036	765 793 817	830 826 697	902 095 255	936 456 542
Budgeted (Surplus)/ Deficit	**(47 926 610)**	**(71 196 352)**	**(80 998 630)**	**(112 430 132)**	**(79 638 788)**
Less: Capital Grants	36 975 000	55 047 114	67 161 000	71 936 000	40 439 000
(Surplus)/ Deficit	**(10 951 610)**	**(16 149 238)**	**(13 837 630)**	**(40 494 132)**	**(39 199 788)**

7.4 at 9 (g) Operating Budget per Department
7.4 in 9 (g) Bedryfsbegroting per Departement

Operating Budget 2019/2020
Expe. R 749 828 067
Inco. (R 830 826 697)

Department	Income	Expenditure	(Surplus) Deficit
Civil Services	(R 215 096 155)	R 268 669 706	R 53 473 551
Corporate Services	(R 10 953 109)	R 31 796 223	R 20 843 114
Council	(R 260 200)	R 16 972 935	R 16 712 735
Electricity Services	(R 312 811 244)	R 282 718 927	(R 30.092 317)
Financial Services	(R 204 059 770)	R 45 612 890	(R 158 446 880)
Development Services	(R 43 561 804)	R 24 205 918	R 19 355 887
Municipal Manager	(R 0)	R 7 208 337	R 7 208 337
Protection Services	(R 44 084 415)	R 72 743 132	R 28 658 717
TOTAL BUDGET	(R 830 826 697)	R 749 828 067	(R 80 998 630)

7.4 at 9 (o) BUDGET RELATED POLICIES

7.4 in 9 (o) BEGROTINGS GEKOPPELDE BELEIDE

No.	Policy/Plan Name	Reviewed (Yes / No)	Amended (Yes / No)
1	**Tariff Policy**	**Yes**	**Yes**
2	**Property Rates Policy**	**Yes**	**Yes**
3	**Property Rates By-law**	**Yes**	**Yes**
4	**Credit Control and Debt Collection By-Law and Policy**	**Yes**	**Yes**
5	**Indigent Policy**	**Yes**	**Yes**
6	**Cash Management and Investment Policy**	**Yes**	**Yes**
7	**Budget Implementation Policy**	**Yes**	**Yes**
8	Funding and Reserves Policy	Yes	No
9	Debt and Borrowing Policy	Yes	No
10	**Virement Policy**	**Yes**	**Yes**
11	**Asset Management Policy**	**Yes**	**Yes**
12	**Fleet Management Policy**	**Yes**	**Yes**
13	Supply Chain Management Policy	Yes	No
14	Preferential Procurement Policy	Yes	No
15	**Travel and Subsistence Policy**	**Yes**	**Yes**

BEDRYFSBEGROTING / OPERATING BUDGET 2018/19 adj. TO 2023/24

Refuse Removal	2018/19 adj	2019/20	2020/21	2021/22	2022/23	2023/24
Refuse Removal Exp.	R 35 774952	R 37 262 125	R 39 574 041	R 43 284 908	R 44 786 130	R 46 632 290
Refuse Removal Rev.	R 40 284 148	R 42 860 862	R 45 340 801	R 48 303 334	R 51 454 906	R 54 817 805
Less Other Expend	R 12 984 760	R 13 841 754	R 14 755 310	R 15 729 150	R 16 767 285	R 17 873 926
Deficit Excl EQ,Grants	R 7 861 235	R 7 620 274	R 8 352 555	R 10 061 234	R 9 435 242	R 9 011 109
% Profit # % Deficit	29%	26%	27%	31%	27%	24%

Water	2018/19 adj	2019/20	2020/21	2021/22	2022/23	2023/24
Water Expenditure	R 61 064 436	R 66 161 204	R 63 792 347	R 67 109 280	R 70 652 277	R 74 079 482
Water Revenue	R 88 907 033	R 79 053 887	R 79 841 208	R 94 052 505	R112 753 843	R112 780 112
Less Other Expend	R 28 652 803	R 19 024 881	R 16 761 335	R 29 199 887	R 46 052 020	R 44 926 160
Def/Prof Excl EQ,Grant	R 810 206	R 6 132 198	R 712 474	R 2 256 662	R 3 950 454	R 6 225 530
% Profit # % Deficit	1%	10.5%	1.1%	3.4%	5.5%	8.0%

Electricity	2018/19 adj	2019/20	2020/21	2021/22	2022/23	2023/24
Electricity Expend.	R235 140 943	R270 451 251	R301 775 549	R328 865 400	R357 825 300	R 388 631 906
Electricity Revenue	R280 262 927	R313 817 758	R358 999 415	R399 476 211	R433 808 871	R 491 359 865
Less Other Expend	R 74 969 971	R 66 963 638	R 81 402 257	R 90 877 769	R 97 264 043	R 125 444 967
Profit Excl EQ,Grants	R 29 847 987	R 23 597 131	R 24 178 391	R 20 266 958	R 21 280 472	R 22 717 008
% Profit	11%	8%	8%	6%	6%	6%

Sewerage	2018/19 adj	2019/20	2020/21	2021/22	2022/23	2023/24
Sewerage Expend.	R 50 879 133	R 57 989 575	R 60 320 028	R 61 527 928	R 63 286 915	R 65 487 315
Sewerage Revenue	R 73 891 696	R 84 969 715	R 93 489 588	R 87 473 591	R 85 939 598	R 89 872 180
Less Other Expend	R 18 368 406	R 19 403 534	R 26 799 350	R 22 239 224	R 21 305 693	R 25 338 892
Def/Prof Excl EQ,Grant	R 4 644 157	R 7 576 606	R 6 370 210	R 3 706 439	R 1 346 990	R 954 027
% Profit / # % Deficit	11%	17%	13%	7%	2%	2%

7.4 AT 9 (j, l & m) RECOMMENDED RATES AND TARIFFS

In an effort to keep the municipal account affordable and to ensure financial sustainability, the average increase on households for the 2019/2020 financial year will be **more or less around 10 %.**

The average increase in rates and tariffs are as follows:

Property Rates +6% for Household and **+8%** for all other properties

Electricity +13.07% (Still to be considered by NERSA)

Sewerage +7.51%. over the MTREF (Section 33 triggered over the outer years, i.e resulting in an increase of 9.4% in year 2022/23 and 7% from year 2023/24 and beyond)

Refuse Removal +6.6%

Water -25% decrease in the network charge

+8% increase in water tariffs excluding block 4

In the basic water tarriff is a **8%** increases up to **± 15 kl to 20 kl** and for Household consumers above the **20 kl** a more expensive punitive water tariffs is applicable to drive water demand downward.

7.4 at 9 (j, l & m) Property Rates and Tariffs
7.4 in 9 (j, l & m) Eiendomsbelasting en Tariewe

Koringberg

% Tariff increase

Tariffs	2018/19	2019/20	2020/21	2021/22	
Residential	0.006123	to 0.006490 (+6.00%)	0.006880	0.007293	
Business	0.007944	to 0.008580 (+8.00%)	0.009266	0.010007	
Agricultural	0.001531	to 0.001622 (+6.00%)	0.001720	0.001823	
Geographical Areas	0.006123	to 0.006490 (+6.00%)	0.006880	0.007293	
					(Verbruikers)
Electricity 1 (50)	from 0.9143	to 1.0338 (+13.07%)	1.1475	1.2474	(5009)
Electricity 1 (350)	from 1.1756	to 1.0329 (+13.07%)	1.4755	1.6038	Dep. R 154.7158
Electricity 5 (50)	from 0.8382	to 0.9478 (+13.07%)	1.0520	1.1435	(425)
Electricity 5 (350)	from 1.2431	to 1.3798 (+13.07%)	1.4999	1.5036	No Basic
Electricity 12 (350)	from 1.7470	to 1.9653 (+12.50%)	2.1814	2.3712	(5336)
Electricity 12 (>350)	from 1.8760	to 2.1212 (+13.07%)	2.3545	2.5594	No Basic
Water basis "New"	86.50	64.87 (-25.00%)	70.06	75.66	
Water (0 to 4kl)	from 4.66kl	to 5.03kl (+ 8.00%)	5.44kl	5.87kl	West Coast
Water (5 to 10kl)	from 8.00kl	to 8.64kl (+ 8.00%)	9.33kl	10.08kl	from R 6.12
Water (11 to 15kl)	from 14.60kl	to 15.77kl (+ 8.00%)	17.03kl	18.39kl	+ 5.6%
Refuse	from 123.38	to 131.52 (+ 6.60%)	140.20	149.46	to R 6.46/kl
Sanitation	from 217.97	to 234.35 (+ 7.51%)	251.96	270.89	

No VAT

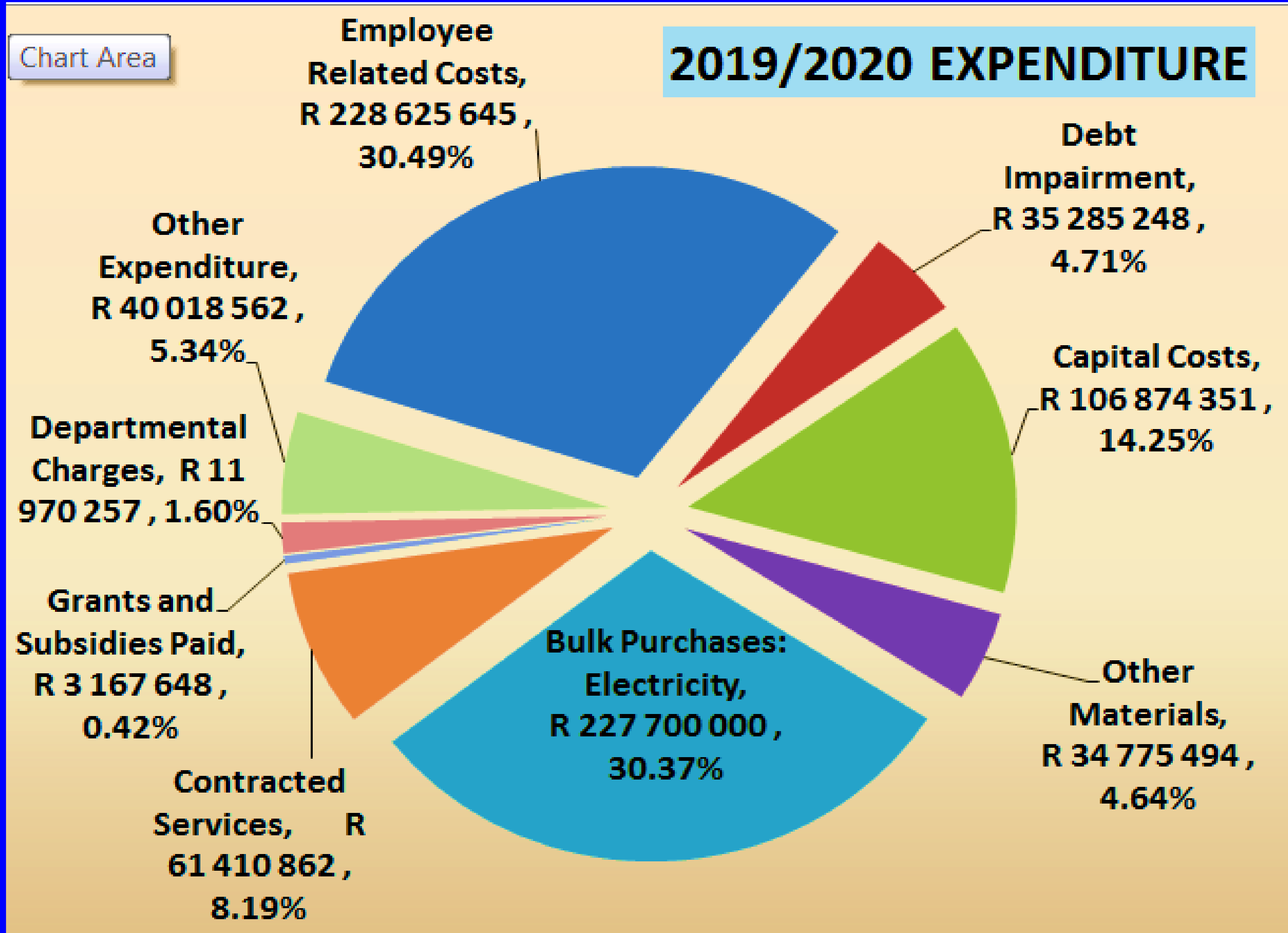
VATnot INCL.

Influence on Water Accounts 2018/19 v/s 2019/20

BASIC CHARGE	R 86.50	25%	R -21.63	R -21.63	R -21.63	R -21.63	R -21.63	R -21.63	R -21.63	R -21.63	R -21.63
HUIDIGE STANDAARD TARIEF VIR 2018/19	R 4.66	4	R 18.64	R 18.64							
	R 8.00	6	R 48.00		R 66.64						
	R 14.60	5	R 73.00			R 139.64					
	R 15.10	5	R 75.50				R 215.14				
	R 27.44	5	R 137.20					R 352.34			
	R 57.18	5	R 285.90						R 638.24		
	R 57.18	5	R 285.90							R 924.14	
	R 57.18	5	R 285.90								R 1 210.04
NORMALE VOORGESTELDE STANDAARD TARIEF VIR 2019/20 AS NUWE TARIEF	R 5.03	4	R 20.12	R 20.12							
	R 8.64	6	R 51.84		R 71.96						
	R 15.77	5	R 78.85			R 150.81					
	R 19.99	5	R 99.95				R 250.76				
	R 29.64	5	R 148.20					R 398.96			
	R 61.75	5	R 308.75						R 707.71		
	R 61.75	5	R 308.75							R 1 016.46	
	R 85.22	5	R 426.10								R 1 442.56
	TOTALE KOSTES			R -20.15	R -16.31	R -10.46	R 14.00	R 24.99	R 47.85	R 70.70	R 210.90
	TOTALE VERBRUIK			4 M3	10 M3	15 M3	20 M3	25 M3	30 M3	35 M3	40 M3
	HUIDIGE BASIS KOSTE			R 105.14	R 153.14	R 226.14	R 301.64	R 438.84	R 724.74	R 1 010.64	R 1 296.54
	NUWE TOTALE KOSTE			R 85.00	R 136.84	R 215.69	R 315.64	R 463.84	R 772.59	R 1 081.34	R 1 507.44
	% AF OF OP			-19.16%	-10.65%	-4.62%	4.64%	5.70%	6.60%	7.00%	16.27%

Including Donation to:	2018/19 to 2019/20
Huis van Heerde From	R 25 000 to R 71 431
7 Old Age Homes From	R 680 000 to R 846 969

Expenditure With Bulk 2019/20



7.4 at 9 (b, c, e, f, g, h & i) CAPITAL BUDGET

The total capital budget for 2019/2020 amounts **R 143 857 572** with **R 54 065 363** invested from Council own funds in year one.

That council prior to approving the capital projects above R50 million as listed in (**Annexure B, Section 1: 2019/20 – 2021/22 Capital Projects ito Sec 19)**, first consider the projected cost covering all financial years until the project is operational and the future operational costs and revenue on the project, including municipal tax and tariff implications;

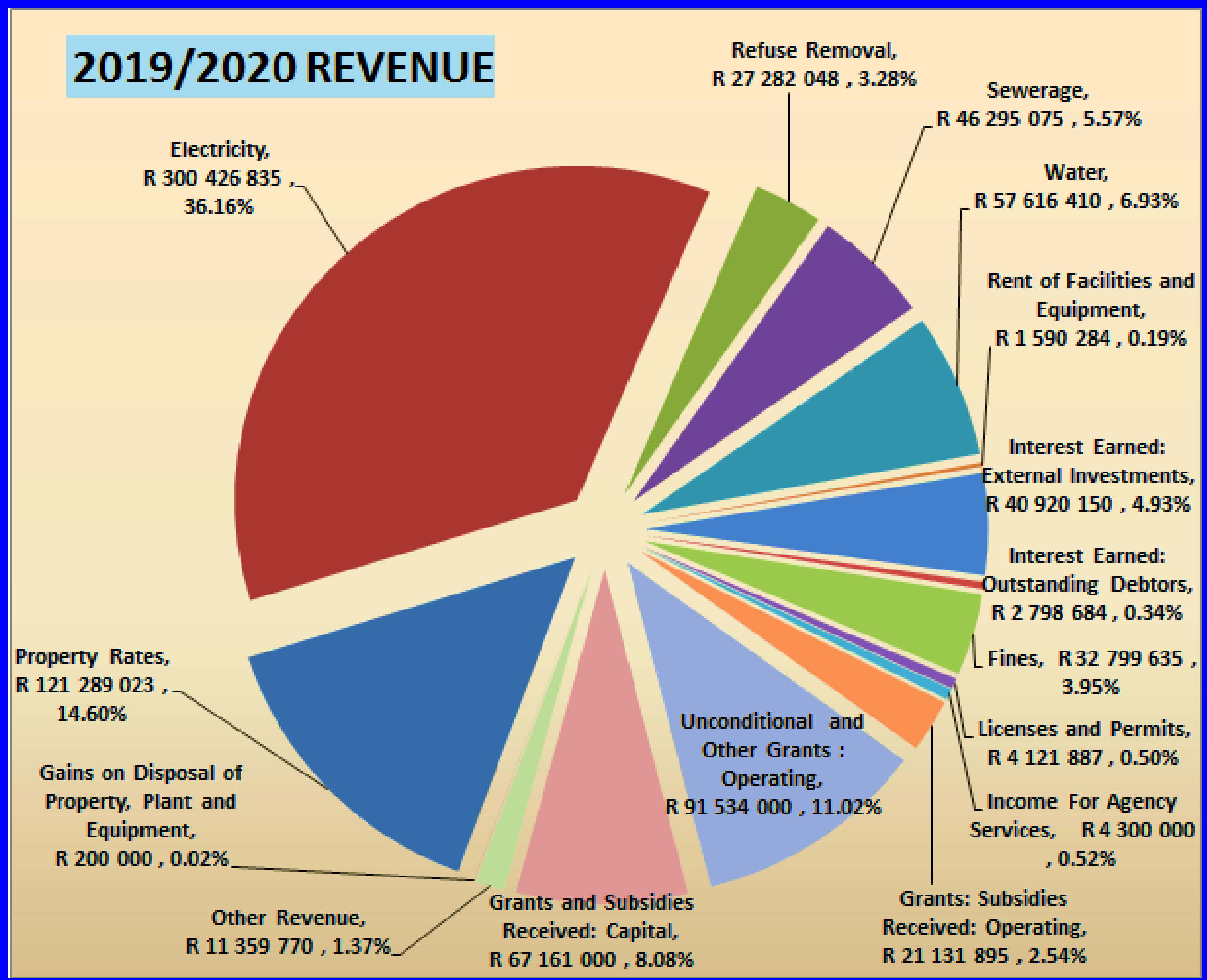
7.4 at 9 (g, p, q, & r) OPERATING BUDGET

The operating expenditure budget will increase from **R 694 597 465** million to **R 749 828 067** million resulting approximately in a **7.7%** (including operating grant expenditure) increase only.

The total salary budget will increase from **R 215 217** million to **R 228 626** million to make provision for nationally determined increase of **6.5 %** for 2019/2020; **6.25%** for the 2020/2021 and **6%** 2021/22 and **5%** increase for political office bearers.

IMPORTANT NOTE: ***The final income and expenditure figures as reported in the A- schedules to National and Provincial Treasury, will differ considerably from the figures mentioned above.***

All Income and Revenue 2019/20



Accounts Examples 2018/19 to 2021/22

BUSINESS ACCOUNTS EXAMPLES

New Valuation	R 10 039 000
Electricity - Basic	
Elec. - Kwh/pm	24 139
Elec. - KVA	132
Water - Kl./pm	132
Sewerage	
Sewerage:ADD	14
Refuse points	8

Monthly Account	2018-19	2019-20	2020-21	2021-22
Property Rates	R 6 645.82	R 7 177.89	R 7 751.78	R 8 371.69
Electricity - Basic	R 1 247.70	R 1 416.89	R 1 609.02	R 1 827.20
Electricity - Units	R 14 161.35	R 16 082.77	R 18 263.59	R 20 740.13
Electricity - KVA	R 31 685.18	R 35 981.68	R 40 860.80	R 46 401.52
Water - Basic	R 86.50	R 110.00	R 118.80	R 128.31
Water	R 2 640.00	R 2 851.20	R 3 079.30	R 3 325.64
Sewerage	R 217.97	R 234.32	R 251.89	R 270.78
Sewerage: addisional	R 457.81	R 492.14	R 529.05	R 568.72
Refuse Removal	R 987.04	R 1 052.18	R 1 121.63	R 1 195.66
A/c Excluding VAT	**R 58 129.37**	**R 65 399.06**	**R 73 585.85**	**R 82 829.66**
		12.51%	**12.52%**	**12.56%**
A/c Including VAT	**R 65 324.96**	**R 74 132.24**	**R 83 460.96**	**R 93 998.35**
Tariff Increase		**R 7 269.70**	**R 8 186.79**	**R 9 243.80**
A/C Increase		**R 8 807.28**	**R 9 328.72**	**R 10 537.39**

HOUSEHOLD ACCOUNT EXAMPLE

Stand - sq.m	1036
Buildings - sq.m	234
Elec. - Kwh/pm	1000
Electricity Levy	
Water - Kl./pm	10
Valuation	
New Valuation	R 700 000
Free Water	**0**

Monthly Account	2018-19	2019-20	2020-21	2021-22
Property Rates	357.18	378.58	401.33	425.43
Electricity - Basic	181.27	204.96	231.75	262.04
Electricity - Units	1 591.39	1 799.37	1 997.30	2 171.07
Electricity Levy	-	-	-	-
Water - Basic	86.50	64.87	70.06	75.66
Water	56.36	71.97	77.73	83.95
Sewerage	217.97	234.35	251.96	270.89
Refuse Removal	123.38	131.52	140.20	149.46
A/c Excluding VAT	**R 2 614.04**	**R 2 885.63**	**R 3 170.34**	**R 3 438.49**
		10.39%	**9.87%**	**8.46%**
A/c Including VAT	**R 2 952.57**	**R 3 261.69**	**R 3 585.69**	**R 3 890.45**
Tariff Increase		**R 271.59**	**R 284.71**	**R 268.15**
A/C Increase		**R 309.12**	**R 324.00**	**R 304.76**

Annual household income – West Coast 2017

Income category	West Coast District	Matzikama	Cederberg	Bergrivier	Saldanha Bay	Swartland	
No income	10.7	8.1	9.6	9.4	14.1	10.4	Low income
R1 - R6 314	1.8	1.8	1.6	1.5	2.3	1.4	
R6 315 - R12 628	3.1	3.3	3.3	1.9	3.9	2.9	
R12 629 - R25 257	14.0	17.3	18.3	13.7	10.9	13.1	
R25 258 - R50 514	21.8	24.9	25.2	22.4	17.4	22.1	
Subtotal	**51.4**	**55.3**	**58.1**	**49.0**	**48.6**	**49.9**	
R50 515 - R101 028	19.2	18.3	20.7	21.8	16.6	20.1	Middle Income
R101 029 - R202 055	13.2	11.6	10.4	14.0	15.2	13.0	
R202 056 - R404 111	9.4	8.5	6.5	9.1	11.5	9.5	
Subtotal	**41.8**	**38.4**	**37.7**	**45.0**	**43.3**	**42.7**	
R404 112 - R808 221	4.9	4.4	3.2	4.5	5.7	5.3	High Income
R808 222 - R1 616 442	1.3	1.1	0.7	0.8	1.7	1.6	
R1 616 444 - R3 232 885	0.4	0.5	0.2	0.4	0.5	0.3	
R3 232 886 +	0.3	0.3	0.1	0.4	0.3	0.2	
Subtotal	**6.8**	**6.3**	**4.2**	**6.1**	**8.1**	**7.5**	

- Approximately 50% households across most municipal areas are low income earners; Cederberg at 58.1%, Matzikama at 55.3%
- Saldanha Bay (8.1%) and Swartland (7.5%) have the highest proportions of high income earners

Swartland Munisipaliteit 30/05/2019

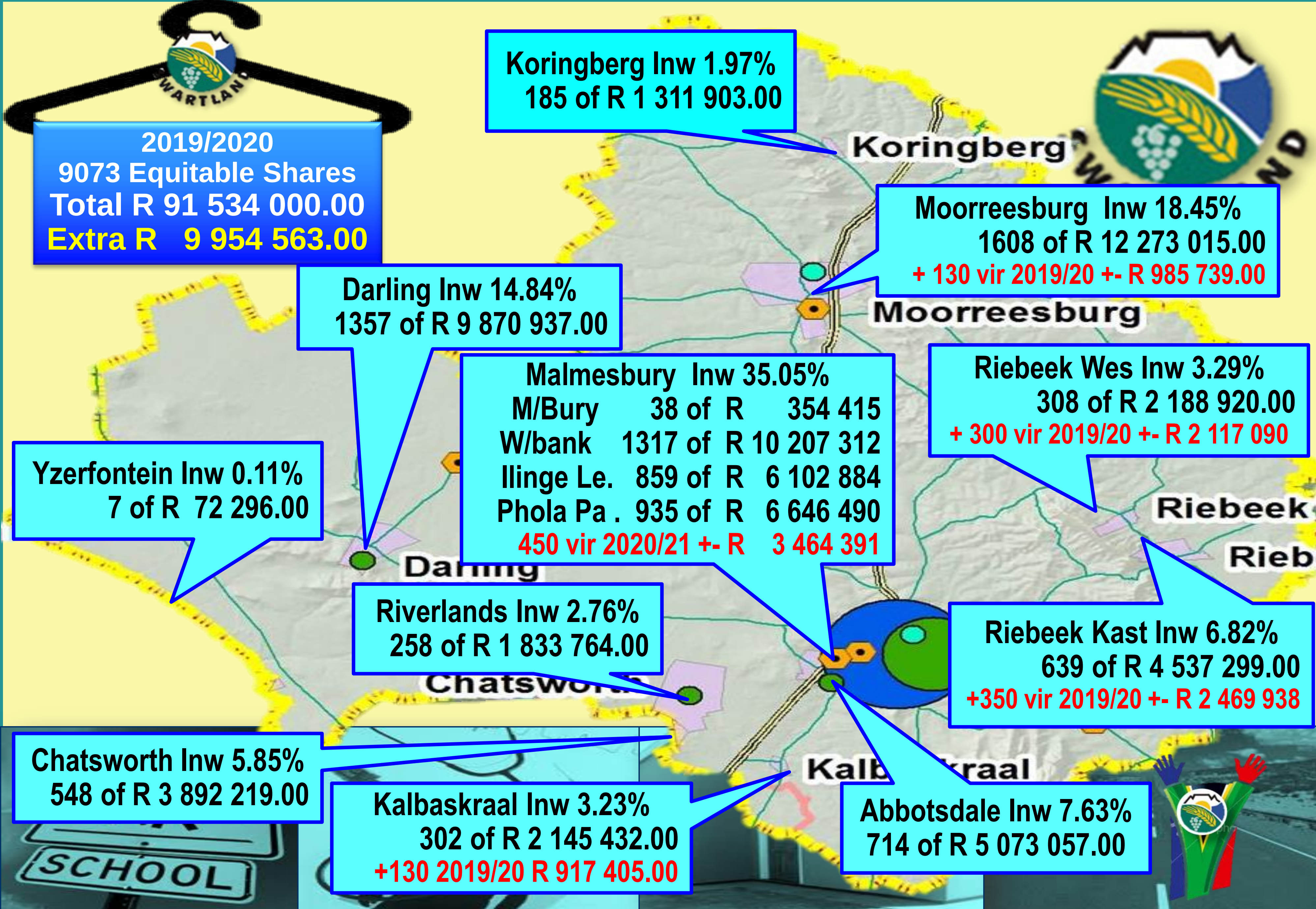
SWARTLAND "PRO POOR" CAPITAL- AND OPERATING BUDGETS
CAPITAL ALSO INCLUDES THE IRDP HOUSING .

CAPITAL	TOTAL	"PRO POOR"	% "PRO POOR"
2019/2020	R 158 497 572.00	R 101 354 148.50	63.95%
2020/2021	R 193 329 719.00	R 139 979 930.00	72.40%
2021/2022	R 148 959 556.00	R 126 389 902.00	84.85%
TOTAL	**R 500 786 847.00**	**R 367 723 980.50**	**73.43%**

OPERATING COSTS R 2 396 310 944.00 INCLUDES 34% TO BUSINESS AND 66% TO HOUSEHOLD	TOTAL HOUSEHOLDS AT 66% OF OPERATING COSTS	49.90% HOUSEHOLD LESS THAN R50 613pj "PRO POOR"	% HOUSEHOLD "PRO POOR"
	39 139	19 530	49.90%
2019/2020	R 494 886 524.22	R 246 948 375.59	49.90%
2020/2021	R 519 999 553.92	R 259 479 777.41	49.90%
2021/2022	R 575 337 814.92	R 287 093 569.65	49.90%
TOTAL	**R 1 590 223 893.06**	**R 793 521 722.64**	**49.90%**

9073 EQUITABLE SHARE 2019/20	34% OPERATING COST OF BUSINESSES ONLY	"PRO POOR" EQUITABLE SHARE = 9073 HOUSEHOLDS	% "PRO POOR"
2019/2020	R 254 941 542.78	R 91 534 000.00	100.00%
2020/2021	R 267 878 558.08	R 102 195 000.00	100.00%
2021/2022	R 296 386 147.08	R 114 293 000.00	100.00%
TOTAL	**R 819 206 247.94**	**R 308 022 000.00**	**100.00%**
TOTAL LESS BUSINESSES	**R 2 091 010 740.06**	**R 1 469 267 703.14**	**70.27%**

2019/2020
9073 Equitable Shares
Total R 91 534 000.00
Extra R 9 954 563.00



Koringberg Inw 1.97%
185 of R 1 311 903.00

Moorreesburg Inw 18.45%
1608 of R 12 273 015.00
+ 130 vir 2019/20 +- R 985 739.00

Darling Inw 14.84%
1357 of R 9 870 937.00

Malmesbury Inw 35.05%

M/Bury	38 of	R 354 415
W/bank	1317 of	R 10 207 312
Ilinge Le.	859 of	R 6 102 884
Phola Pa .	935 of	R 6 646 490
450 vir 2020/21 +-		R 3 464 391

Riebeek Wes Inw 3.29%
308 of R 2 188 920.00
+ 300 vir 2019/20 +- R 2 117 090

Yzerfontein Inw 0.11%
7 of R 72 296.00

Riverlands Inw 2.76%
258 of R 1 833 764.00

Riebeek Kast Inw 6.82%
639 of R 4 537 299.00
+350 vir 2019/20 +- R 2 469 938

Chatsworth Inw 5.85%
548 of R 3 892 219.00

Kalbaskraal Inw 3.23%
302 of R 2 145 432.00
+130 2019/20 R 917 405.00

Abbotsdale Inw 7.63%
714 of R 5 073 057.00

Influence on EQ Households 2018/19 to 2021/22

INDIGENT HOUSEHOLD ACCOUNT EXAMPLE

Stand - sq.m	120
Buildings - sq.m	40
Elec. - Kwh/pm	50
Electricity Levy	
Water - Kl./pm	6
Valuation	
New Valuation	R 110 000
Free Water	**5**

Monthly Account	2018-19	2019-20	2020-21	2021-22
Property Rates	56.19	59.49	63.07	72.69
Electricity - Basic	-	-	-	-
Electricity - Units	41.91	47.39	52.60	57.18
Electricity Levy	-	-	-	-
Water - Basic	86.50	64.87	70.06	75.66
Water	48.00	51.84	55.99	60.47
Sewerage	217.97	234.35	251.96	270.89
Refuse Removal	123.38	131.52	140.20	149.46
A/c Excluding VAT	**R 573.94**	**R 589.46**	**R 633.88**	**R 686.34**
		2.70%	7.54%	8.28%
A/c Including VAT	**R 651.61**	**R 668.95**	**R 719.50**	**R 778.39**
Tariff Increase		**R 15.51**	**R 44.42**	**R 52.46**
A/C Increase		**R 17.35**	**R 50.55**	**R 58.89**

9073 - Equitable Share Households are subsidised as follows:

- ✓ Rates free of charge to the value based on market value of the property to the maximum of R95 000 (R15 000 impermissible tax excluded).
- ✓ 50 kWh free Electricity per month.
- ✓ 6 kiloliters of Water free per month + free Water Basic R 64.87.
- ✓ Free Sewerage per month.
- ✓ Free 4 x per month Refuse Removal.

Koringberg

SWARTLAND

Cash Management From 30/04/2019

Financial Institution	Interest Rate	Investment Amount	% Inve
NEDBANK	8.75%	R 320 000 000	58.39%
STANDARD	8.25%	R 60 000 000	10.95%
STANDARD	7.86%	R 60 000 000	10.95%
STANDARD Current Acc.	8.625%	R 121 346 903	19.72%
		R 548 073 166	100.00%

Financial Institution	Interest Rate	Loan Amount	Loan	WACC
Development Bank	9.67%	R 1 173 299	R 2 262 000	0.10
Development Bank	9.67%	R 31 721 961	R 43 113 100	1.95
Development Bank	10.67%	R 59 349 920	R ` 70 000 000	3.50
Santam	11.00%	R 29 261 148	R 35 000 000	1.80
DBSB (West Coast)	13.40%	R 2 969 488	R 12 200 000	0.76
DBSB (West Coast)	6.80%	R 781 902	R ` 4 000 000	0.13
DBSB (West Coast)	8.60%	R 4 801 980	R 12 000 000	0.48
DBSB (West Coast)	10.90%	R 5 164 880	R ` 35 000 000	1.78
WACC NORM = < 11 is aanvaarbaar		R 135 224 578	R 213 575 100	10.50

Interest on External Loans are paid bi-annually
(December - R7 107 752 and June R7 177 395) = R14 285 147.00

CASH & COST OF COMPLIANCE

Commitments against Cash & Cash Equivalents	31 March 2019	Transactions Movement 2018 / 2019	Current Month 30 April 2019
Cash & Cash Equivalents:	**R 544 338 982**		**R 551 248 183**
Primary Bank Account	R 100 766 065	R 7 307 100	R 108 073 166
Short Term Investments (Less 6 months)	R -		R -
Medium Term Investments (more 6 months)	R 440 000 000	R -	R 440 000 000
Longterm Investments	R -		R -
Cash Floats	R 3 572 917	R -397 899	R 3 175 018
Commitments:	**R 283 469 691**		**R 220 115 190**
Ceded investments (to DBSA)	R -		R -
Investment in associate	R -		R -
Unspent Borrowings	R -		R -
Unspent Committed Conditional Grants	R 2 436 580	R -	R 2 436 580
Capital funding requirement 2018/2019 (cash resources)	R 12 035 514	R -	R 12 035 514
Cash Portion of Housing Development Fund	R 6 262		R 6 262
Capital Replacement Reserve Movement	R 157 728 447	R -5 983 769	R 151 744 678
Loan repayment due Dec / June	R 8 170 064	R -	R 8 170 064
Consumer Deposits	R 12 565 915	R 66 105	R 12 632 020
EFF Roll-overs	R -	R -	R -
Trust Funds	R -	R -	R -
Creditor payments	R 17 519 798	R -856 656	R 16 663 142
Current Salaries	R 15 090 654	R 16 426 930	R 16 426 930
Working Capital			**R 331 132 993**
External Loans	R 22 631 209	R 27 368 791	R 50 000 000
Bad Debt Contributions	R 21 891 015	R 47 550 681	R -69 441 696
Bad Debts Written Off	R 13 394 233	R 29 247 646	R -42 641 879
Capital Budget (CRR) (2019 - 2022)	R 54 065 363	R 150 394 484	R -204 459 847
Net Working Capital 2019 to 2022			**R 64 589 571**

CASH & COST OF COMPLIANCE

“We must responsibly manage our surplus funds as it ensures sustainable future development”

Swartland Munisipaliteit 30/05/2019

Western Cape Government

SPENDING 2019/22+
TOTAL R 3 856 695 218

2019/2022 (PROV) TRANSPORT & PUBLIC WORKS
R 145 910 000.00

Malmesbury - Hermon
Reseal & Rehabilitation 01/04/19 to 31/03/21 R 54 910 000

Malmesbury – Klipheuwel (C1098) 01/04/19 to 31/03/21 R 91 000 000

Not on Budget but in process
Upgrad. bridge over Diep river ±R 20.0 Million
Chatsworth Bus Route ±R12.0 Million

2019/2022 (NATIONAL) SM MIG – INFRASTR / SPORT
R ± 10 092 900.00

FROM 2019+ (PROV) BY-PASS ROAD R 45/46??
+- R 315 600 000.00

2019/2022 (PROV) SOCIAL DEVELOPMENT
R 23 603 000.00

2019/2022 (PROV) SM LO-COST HOUSING
R 94 829 000.00*

2019/2022 (PROV) AGRICULTURE
R 80 609 000.00

2019/2022 +* (PROV) EDUCATION R 1 570 139 000.00

Laurie Hugo PS M/Burg	R 70 466 000
Chatsworth PS* 2019	R 62 201 000
Moorreesburg HS* 2018	R 62 390 000
Darling HS* 2021/2022	R 70 000 000
Naphakade PS 2019/2020	R 28 000 000
Mlamesbury PS 2022/2023	R 71 380 000

SCHOOLS ONLY R 364 437 000.00

2017/2020 SANRAL N7
R 1 719 000 000.00

Phase 2	R 790 Million	
	Stage 1	R 506 Million
Phase 3	Stage 2	R 285 Million
	Stage 3	R 602 Million

2019/2022(NATIONAL) DORA
R 432 673 000.00

Efficiency and Demand	R 16 729 000
Equitable Share	R 308 022 000
Nasional Electrification Pro	R 34 218 000
Municipal Infr. Grant (MIG)	R 67 286 000
EPWP (Only 2016/17)	R 1 768 000

2019/2022 (PROV) CULTURAL AFFAIRS / SPORT
R 27 939 000.00

2019/2022(PROV) SM LOCAL GOVERN.&TREASURY & SAFETY
R 10 239 000.00

2019/2022 +* (PROV) HEALT R 612 829 000.00

Abbotsdale Clinic R	7 227 000
Chatsworth Clinic R	6 717 000
Swart Hosp to 2026 R	701 279 000
Darling Clinic + Amb R	2 150 000
Riebeek West + M/Burg R	9 261 000

2019/2022 (PROV) SM ENVIRONMANTAL AFFAIRS &
R 6 000 000.00

RSEP Darling R 6 000 000

7.4 EKSTRA AANBEVELINGS

2019/22 Moet ook hierdie jaar aandag gegee word aan:

- *Opdrag word aan bestuur gegee om ondersoek te doen oor moontlike kortings vir deernis huishoudings op dienste soos ondermeer aankoop en grawe van graftes.*
- ***Swartland spesiale projekte*** *in volgende 3 jaar:*
  - ***Groot gemeenskap opvoedings program om rommelstrooi te bekamp en kan/moet deel gemaak word van 'n vergroening-sprojek.***
  - *Beveiligings inisiatiewe in alle wyk deur middel van onder meer die instel en ondersteun van straat komitees.*
  - *Aanplant bome as deel van RSEP*.

7.4 EXTRA RECOMMENDATIONS

2019/22 Also this year attention must be given to:

- Management is instructed to investigate possible rebates for indigents households on services such as purchasing and digging of graves.
- **Swartland special projects** in the next 3 years:
  - **Large community education program to combat littering and can / should be part of a greening project.**
  - All-round security initiatives through, among other things, setting up and supporting street committees.
  - Planting trees as part of RSEP.

7.4 at 9 RECOMMENDATIONS

k) That the discount to disabled persons and senior citizens as defined in the Property Rates Policy, be limited to a maximum of R300 000 for the 2020/21 financial year subject to application in the prescribed format per direction of the Chief Financial Officer; **That the CFO review the property tax policy from 2021/22 to remove the Income scales of the senior citezens from the policies.**

s) That Council take note of the budgeted operating surpluses, the total **expenditure growth** to **8%** (including operating grant expenditure) from 1918/19 to 2019/20, in the main due to the anticipated high increase in electricity bulk purchases.

Growth in revenue of only **8.5%** for the MTREF period as well as the cash flow statement as per **(A-schedule A7 and SA8)** for the current as well as the next three financial years and more specifically the progress made

- the risk factor for cash coverage for operating expenses is **11.2 months** for 2019/20, **11 months** and 2020/21 and **10.7 months** for 2021/22;
- over the next three financial years the planning is such that the following operating surpluses are envisaged, 2019/20 an amount of **R 80 998 630**, 2020/21 an amount of **R 112 430 132** and 2021/22 an amount of **R 79 638 788 (inclusive of capital grant income)**;

7.4 BEGROTINGS AANBEVELING

t) Dat die Direkteur: Finansiële Dienste voldoen aan die vereistes van die Begrotingsomsendbriewe en –formate in die konteks van die verslagdoenings-vereistes aan Provinsiale en Nasionale Tesourie;

u) Dat die Raad kennis neem dat die begroting ook opgestel is in die nuwe mSCOA Weergawe 6.3 soos vereis deur Nasionale Tesourie (meer besonderhede in Begrotingsverslag);

EK STEL VOOR DAT DIE RAAD DIE MEERJARIGE KAPITAAL EN BEDRYFS-BEGROTINGS VIR 2019/2020; 2020/2021 EN 2021/2022 GOED KEUR.

7.4 RECOMMENDED BUDGETS

t) That the Director: Financial Services adhere to the requirements of the Budget Circulars and Budget Reforms in the context of the reporting requirements to Provincial and National Treasuryl)

u) That Council takes note that the budget was also prepared in the new mSCOA Version 6.3 as required by National Treasury (more detail in the Budget Report).

I RECOMMEND THAT THE COUNCIL APPROV.

THE MULTI YEAR CAPITAL AND OPERATING BUDGETS FOR 2019/20; 2020/21 AND 2021/22


Ken jou risiko's
Know your risks…
2019 tot 2022
2019 to 2022
TEAMWORK
is the LINK
to SUCCESS
Thank you